

RESOURCES, REMUNERATION AND REGENERATION COMMITTEE 5 JANUARY 2012



DERBY HOMES DRAFT OPERATING BUDGET 2012/13 AND FORECASTS

Report of the Director & Company Secretary

1. SUMMARY

This report presents the draft operating budget for Derby Homes in 2012/13 and forecasts for 2013/14 and 2014/15 to be considered by the Committee.

2. RECOMMENDATION

To note the contents of the report and to recommend approval by the Board at the meeting of 19 January 2012.

3. MATTER FOR CONSIDERATION

- 3.1 Derby Homes Board received a report in July 2011 setting out the medium term finance strategy. The draft budget has been prepared in accordance with that strategy and is consistent with both the HRA Business Plan and the Derby Homes Delivery Plan.
- 3.2 The draft budget was prepared after consultation with budget managers and presented to a Budget Scrutiny Group which convened on 18 November 2011.

Maintenance

- 3.3 Appendix 1 shows the net budgets for Derby Homes' Maintenance operations.
- 3.4 Overall, it is assumed that these budgets will break even. The income levels shown are consistent with the HRA Business Plan proposed to the Council.
- 3.5 Movements in the Repairs and Maintenance budget are shown in Appendix 2. The principal changes each year are in respect of inflation, budget transferred from the management fee operations, and stock adjustments. Growth funded by the HRA Business Plan as a result of the reform of the HRA subsidy system has been built in of £1,150K in 2012/13 relating to additional cyclical works such as fencing and external painting, and a further £250K in 2014/15 in relation to general works. These additional funds should be supplemented by further funds as a result of increased efficiency throughout the Maintenance operation.

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- 3.6 Appendix 3 shows the major changes in the Repairs and Maintenance budgets for 2012/13 compared to 2011/12. Along with the growth in funds, further investments particularly in gas and electrical servicing have been possible as a result of the efficiencies and savings already generated alongside growth in underlying funding. It is anticipated that significant savings will be generated in day to day and void operations as a result of increased efficiency. The budget has therefore been set on a challenging basis, but with the savings placed initially into a contingency fund rather than being relied upon in advance. Once they have been delivered, such savings should be able to be redeployed into increased service to tenants.
- 3.7 Void costs will continue to be monitored against budgeted cost per void work undertaken, with a view to reducing the cost per void over time. Similarly, it is anticipated that increased productivity levels should be possible in day to day operations and that over time this should lead to a reduction in overall costs.
- 3.8 Appendix 1 shows the forecast movement in the capital works budget. In view of the projected workload reducing, the budget has been reduced from £3m in 20011/12 to £2.35m a year for the three years 2012/13 to 2014/15. Efficiency measures have been introduced in this service and the overall requirement and therefore workload is expected to fall soon. The numbers of kitchens and bathrooms being handled by the service will therefore be closely monitored, and adjustments to plans made to reduce immediate spending and spread the work as efficiently as possible.
- 3.9 Provision of £103K per year has been made to cover the Maintenance share of annual payments that are required to cover past deficits in the pension fund. The equivalent management fee share of this cost is £155K and is met from corporate overheads. From 2011/12 employer pension contributions in budgets have been reduced from 14.7% to 10.9% of pensionable salaries and the savings in respect of this have been incorporated in all budgets.
- 3.10 Overall the Maintenance operation has been set challenging financial targets, and as savings are achieved, additional funds will be released into improving the service further. Overall costs are rising to around £22 a week for the maintenance of each home. This approach of relating budgets to weekly rent is being adopted throughout the budget process.

Management

- 3.11 Changes in the principal fee income are shown on Appendix 2.
- 3.12 The management fee is reducing significantly from £10m to £8.7m overall. Around £1m of this reduction is due to transfers of responsibility to Maintenance and the Council, but also to the ending of funding for certain programmes leasing costs and Business Transformation support. It also incorporates the real terms reduction of £250,000 in the management fee which has effectively been used by the Council to increase resources in maintenance, rebalancing spending between the two areas.
- 3.13 Further real terms reductions in the principal fee for 2013/14 and 2014/15 are set at £250K each year to reach the £1m target savings by the end of the period.

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- 3.14 In addition to the reductions, two items of growth are proposed to the Council in the HRA business plan: £53,000 towards the cost of employing 2 additional staff specifically to address under occupation and other universal credit issues and £125,000 a year additional fee to replace the previous funding from Estates Pride for Neighbourhood working.
- 3.15 Business Transformation savings are shown in Appendix 5. The target set by the Board was to deliver £1.2m of savings from the management fee by 2014/15 and a further £1m from maintenance operations – the latter to be reinvested back into those operations.
- 3.16 The savings already generated by the programme means that by 2012/13 in excess of £813k of savings should be delivered, with a further £324k planned over the following two years, reaching a total just £63k short of the overall target. The remaining planned savings will still need to be delivered to reach this position. These are to successfully move to the Council House, which should save around £100,000 a year – perhaps more, and also to restrain additional ICT investment to around £200,000 a year rather than the higher levels seen in recent years. Both of these are challenging but achievable.

Overall

- 3.17 As Maintenance is expected to break even, the management position, shown on Appendix 4, equates to the overall position.
- 3.18 The net budget result is as follows

	2012/13	2013/14	2014/15
	£'000	£'000	£'000
Net Operating Surplus/(Deficit)	337	139	(22)

- 3.19 The plan is therefore almost balanced for all three years, broadly reflecting the planned Business Transformation programme savings. The early delivery of these savings ahead of schedule is leading to a temporary surplus next year.
- 3.20 Overall, the budget as long as the remaining planned savings are delivered will effectively achieve the planned savings required by the Council. The balance of £22,000 is expected to be achieved through the final part of the Business Transformation programme over the next couple of years.
- 3.21 The overall result therefore means that Derby Homes can plan on a reasonably stable financial future as long as income remains at current levels. This is not guaranteed as Supporting People funding in particular is under threat and Right to Buy levels are likely to increase, which will lead to inevitable reductions in management and maintenance fees in future.
- 3.22 As an aid to judging performance and value for money, budgets from 2012/13 onwards will show the gross and net unit costs per property per week for each cost centre. Appendices 1 and 4 show these figures for 2014/15 for Maintenance and Management operations respectively.

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- 3.23 Further pressures could arise which are not dealt with in the current budgets and forecasts and a major potential pressure is in relation to the Supported Living Service.
- 3.24 The current and forecast budgets include a restructure of the service in line with a reduction in income of £180K from 1 April 2012 which has been advised to us by the Council's Supporting People department. However, it is understood that the review of Supporting People funding is ongoing. In the event that a further substantial reduction in income is sustained the service will need to be reviewed again.
- 3.25 Costs in relation to this could be partly met from the contingency reserve and partly from the Business Transformation fund set up in 2011/12. Introducing service charges to increase income could also be considered. If necessary, the HRA may be able to support any transitional programme as it did with the previous transformation from Fixed Wardens to the current service. This would need to be agreed with the Council. The scale of the services provided through Supporting People of almost £1m a year precludes fully funding the services directly through the HRA.

4. **CONSULTATION IMPLICATIONS**

- 4.1 Consultation with tenants was undertaken by a presentation at the Investment Conference and by publishing budget information in the Derby Homes News.
- 4.2 The draft operating budget for Derby Homes in 2012/13 and forecasts for 2013/14 and 2014/15 were presented to the City Board at the meeting of 22 December 2011 for noting and comment.

5. FINANCIAL AND BUSINESS PLAN IMPLICATIONS

Those reflected in the body of the report and the draft operating budget booklet attached.

6. LEGAL AND CONFIDENTIALITY IMPLICATIONS

The Board has a statutory responsibility to ensure that the company operates in a manner in which it is able to meet all trading liabilities.

7. **COUNCIL IMPLICATIONS**

The budgets have been prepared with reference to the HRA business plan, and are consistent with it.

PERSONNEL IMPLICATIONS 8.

As mentioned in the report in relation to service areas.

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Environmental
Equalities Impact Assessment
Health & Safety
Risk
Policy Review

If Board members or others would like to discuss this report ahead of the meeting please contact the author, or Phil Davies, Chief Executive, phil.davies@derbyhomes.org – Phone: 01332 888528

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Background Information: None Supporting Information: None

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	2011-12	2012-13	2013-14		Weekly Revenue Cost Per Property
Revenue:					
Repairs and Maintenance Budget Allocation	11,733,000	14,058,000	14,456,350	15,092,111	21.50
service charges		655,000	674,650	694,890	0.99
Fee plus service charges	11,733,000	14,713,000	15,131,000	15,787,000	22.49
Capital:					
Capitalised Salaries Budget Allocation	343,053	374,021	383,371	392,956	
Capital Works Budget Allocation	3,000,000	2,350,000	2,350,000	2,350,000	
Estates Pride Income	57,000	62,000	0	0	
	15,133,053	17,499,021	17,864,371	18,529,956	

Cost Centre		2011-12	2012-13	2013-14	2014-15	Weekly Revenue Cost Per Property
Day to Day Repairs		4,347,182	4,081,815	3,864,708	3,736,355	5.32
Gas Breakdowns		729,172	1,249,632	1,313,048	1,338,784	1.91
Gas Testing		1,094,016	733,500	777,379	799,790	1.14
Voids		2,443,257	2,411,219	2,421,075	2,427,700	3.46
Electrical Testing		230,739	317,078	322,835	331,905	0.47
Facilities Management		257,127	359,842	367,568	377,788	0.54
Public Buildings		0	0	0	0	0.00
London Road		0	0	0	0	0.00
	Total Repairs Team Budget	9,101,493	9,153,086	9,066,612	9,012,321	12.84

Cost Centre	2011-12	2012-13	2013-14	2014-15	
Capital Kitchens	2,123,775	1,720,185	1,749,666	1,783,386	Capital Project
Capital Bathrooms	876,225	629,815	600,334	566,614	Capital Project
Total C	apital Budget 3,000,000	2,350,000	2,350,000	2,350,000	•

					Weekly
					Revenue Cost
Cost Centre	2011-12	2012-13	2013-14	2014-15	Per Property
Specialist Works - Staff Costs	165,910	213,792	220,478	227,489	
Alarms & fire equipment	485,000	485,000	497,125	509,553	0.73
Entry systems, CCTV & aerials	145,000	125,000	128,125	131,328	0.19
Lifts	100,000	90,000	92,250	94,556	0.13
Water safety	30,000	30,000	30,750	31,519	
Asbestos sampling	30,000	30,000	30,750	31,519	0.04
Energy performance certificates	55,000	30,000	30,750	31,519	0.04
Structural repairs	50,000	50,000	51,250	52,531	
Drainage	150,000	100,000	102,500	105,063	
Other servicing	10,000	7,000	7,175	7,354	
Capitalised Salaries	400,053	374,021	383,371	392,956	
Planned Repairs - Staff costs	132,002	167,182	172,435	177,945	0.25
Repairs prior to painting	200,000	693,000	710,325	728,083	1.04
External painting	250,000	720,000	738,000	756,450	1.08
Lobby refurb	100,000	250,000	256,250	262,656	
Home dec scheme	250,000	250,000	256,250	262,656	0.37
Fencing		250,000	250,000	250,000	0.36
Estates Maintenance - Staff Costs	66,970	106,555	110,292	114,248	0.16
Grounds maintenance	0	669,388	686,123	703,276	1.00
Tree maintenance	0	226,819	232,489	238,302	0.34
Playground inspections	20,000	70,000	71,750	73,544	0.10
Tenant's garden scheme	100,000	100,000	102,500	105,063	0.15
Communal cleaning	0	177,000	181,425	185,961	0.26
Investment and Regeneration - Staff Costs	0	314,631	322,359	330,280	0.47
Total Maintenance Team Budget	2,739,935	5,529,388	5,664,722	5,803,849	7.71
General Contingency	291,625	363,547	442,100	854,546	1,22
Central Pension contribution (prev years)	201,020	103,000	103.000	103,000	
Day to Day Contingency		100,000	237,936	406,240	
	ļ		201,000	100,240	3.00

15,133,053 17,499,021 17,864,371 18,529,956

466,547

291,625

783,036 1,363,786

1.94

Total Contingency

Derby Homes Limited APPENDIX 2

Budget 20012/13 - Management Fee Projections

	Core Fee	Adjustments	Total	Est Service Charges	Management total	Maintenance	Est Service Charges	Maintenance Total	Total inc S/C
2011/12	£000	£000	£000	£000	£000	£000	£000	£000	£000
Opening	10,808	504	11,312	796	12,108				
Inflation	114		114		114				
lease and insurance changes	401	-267	134		134				
management fee reduction	-250		-250		-250				
transfer to repairs - management of repairs	-890		-890		-890				
service charge income for grounds service charge income for caretaking & Cleaning	-535 -56		-535 -56		-535 -56				
one off extra investment transformation	300		300		300				
Stock Adjustment growth	19		19		19				
Stock Adjustment reductions	-103		-103		-103				
Otook / kajadimoni roddollono	9.807	237	10,044	796	10,840	11,733	0	11,733	22,573
2012/13			,			11,100			
Inflation	245		245		245	427		427	672
remove transformation	-301		-301		-301			0	-301
management fee reduction	-250		-250		-250			0	-250
lease and insurance changes		-237	-237		-237			0	-237
Increase in fee to cover under occupation posts	53		53		53			0	53
Stock Adjustment growth	3		3		3			0	3
Stock Adjustment reductions	-10		-10		-10	-15		-15	-25
mainstream neighbourhood working from EP	125		125		125			0	125
transfer concierge service charge to income	-11		-11		-11			0	-11
growth in service charges				94	94			0	94
Transfer of fee to cover cleaning and GM Note 1	-468		-468	-655	-1,123	468	655	1,123	0
Transfer of fee to cover Estate Response	-146		-146		-146	146		146	0
Transfer of fee to cover Furniture packs	-204		-204		-204			0	-204
Transfer of fee to cover Regeneration staff	-149		-149		-149	149		149	0
Growth - cyclical 900k fencing 250k					0	1150		1,150	1,150
	8,694	0	8,694	235	8,929	14,058	655	14,713	23,642
2042/44									
2013/14 Inflation	217		217	6	223	422	20	442	CCE
	-250		-250	6	-250	422	20	442 0	665 -250
management fee reduction Stock Adjustment	-12		-12		-230 -12	-24		-24	-36
Stock Adjustment	8,649	0	8,649	241	8,890	14,456	675	15,131	24,021
	0,049	- U	0,049	241	0,090	14,430	0/3	13,131	24,021
2014/15									
Inflation	216		216	6	222	434	20	454	676
management fee reduction	-250		-250	U	-250	404	20	0	-250
Growth	_00		_50		0	250		250	250
Stock Adjustment	-20		-20		-20	-48		-48	-68
LGPS inflation	196		196		196			0	196
	8,791	0	8,791	247	9,038	15,092	695	15,787	24,825

Note 1

In addition to the transfer of fee of £468K to cover the switch of Cleaning, Grounds maintenance and Trees Maintenance will also receive the related service charges. Currently these are estimated at £655K.

	APPENDIX 3
Repairs & Maintenance budget	
repairs a maintenance budget	£000's
Budget 2011/12	11,733
Budget Reductions	
Vans	(23)
Materials	(115)
Additional savings on Materials & Ordering System Subcontractors	(22) (290)
Agency Staff	(143)
Entry Systems, CCTV and aerials budget	(20)
Lifts budget	(10)
Energy Performance Certificates budget	(25)
Drainage budget	(50)
	(698)
Transfers from Management	
Grounds maintenance	669
Tree maintenance	227
Communal Cleaning	177
Investment & Regen staff	252
Consumables Budget	26
Create vehicles budget - previous included in the management fee	48 11
Rent abatement budget created	
	1,410
Budget Increases	
Pressures Vaida Staffing hydrat	26
Voids Staffing budget Pension Contribution	36 103
General Contingency	72
IT Revenue Budget	90
Depreciation on IT	98
Increase in budget for tipping charges	90
Investments	489
Repairs prior to painting budget	93
External painting budget	70
Internal painting budget	50
Playground Inspections budget	50
Gas	204
Electrical Testing	<u>159</u> 626
New Funding from HRABP	
Cyclical works	900
Fencing	<u>250</u> 1,150
	2,265
Other budget savings less pressures of less than £10K	3
Budget 2012/13	14,713
.	,

APPENDIX 4 Derby Homes Ltd Budget Preparation Model for: 2012/13 Approved **Cost Centre Totals - Overall net** ВT вт вт **Net Unit** Budget Adjusted Indicative **Budget bid Budget** Adjusted **Budget** Adjusted Budget **Gross Unit** expenditure 2011/12 Adjustment Virement Budget Inflation budget 2012/13 Difference 2012/13 Adjustment Budget Inflation 2013/14 Adjustment Budget Inflation 2014/15 Cost Cost £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ £ PRINCIPAL FEE S310450 MANAGEMENT FEE (10,044,000)1,081,482 (8,962,518) (245,000)(9,207,518) (8.693.518) 514,000 (8,693,518) (8,693,518) (8,648,518) (196,000) (8,844,518) (8,790,518) (12.52)0.00 (10.044.000) 1.081.482 (8.962.518) (245.000)514.000 (8,693,518) - (8.693.518) (8,648,518) (196,000) (8.844.518) (8.790.518) (12.52)(9.207.518) (8.693.518) 0.00 HOUSING MANAGEMENT (43,744)857 H110100 AREA MANAGEMENT 504.015 135.137 595.408 2.738 598.146 585.024 (13.122)585.024 585.881 14.647 600.528 857 601.385 15.034 616.419 0.88 0.88 H110150 NEIGHBOURHOOD MANAGEMENT 94.752 (2.978)4,631 96,405 175 96,580 102,410 5,830 102,410 26 102,436 (404)102,032 26 102,058 (523)101,535 0.14 0.15 H110300 HOUSING OFFICERS 1.134.184 (160.639)973.545 238 973.783 989.158 15.375 989.158 20.421 1.009.579 25.239 1.034.818 20.421 1.055.239 26.380 1.081.619 1.54 1.54 H110750 ALLOCATIONS TEAM 150,282 (1,171)24,350 173,461 25 173,486 222,007 48,521 222,007 1,248 223,255 5,582 228,837 1,248 230,085 5,751 235,836 0.34 0.34 H150200 **ENOURY CENTRE** (3.121)0.58 391.271 84,692 (43,022)432.941 432 941 429.820 429.820 (45,749)384 071 9.602 393.673 4,251 397.924 9.948 407 872 0.58 H110550 CONCIERGE 42,026 42,026 347 42,373 (30,260)12,113 12,113 333 12,037 0.02 12.113 (408)11.705 11.705 0.06 H110600 NEIGHBOURHOOD SAFETY TEAM 203,349 (5,447)(17,688)180,214 59 180,273 179,848 (425)179,848 180,817 4.521 185,338 969 186,307 4,657 190,964 0.27 0.27 2,933 H110650 COMMUNITY WATCH PATROL 107.018 (6.662)100.356 355 100.711 109,435 8.724 109,435 1,504 110,939 2,824 113,763 1,504 115,267 118,200 0.17 0.17 H150500 FURNITURE PACKS 302.500 (204,000)98,500 2,462 100,962 (100,962)0.00 0.00 **ESTATE RESPONSE TEAM** 147,225 0.00 0.00 H110500 (1,226)(145.999)H130400 SHELTERED HOUSING 133,750 (25.000)108,750 19,463 128,213 126,650 (1.563)126,650 126,650 6,578 133,228 133,228 6,904 140,132 0.20 0.21 LANDLORD SERVICES-GENERAL 889.689 23,859 (44941)12,315 212.538 0.30 H140100 (680.207)209 482 233 341 188 400 188 400 188 400 11,823 200.223 200.223 0.49 C410600 **IMARI PARK & PARK HOMES** (12,534)(12,534)(12,534)(34, 134)(21,600)(34, 134)(34, 134)(34, 134)(34, 134)(34, 134)(0.05)0.00 C410100 **EATON COURT** (2,669)(2,669)(1,817)(3,512)(1,695)(3,512)(3,512)(3,629)(3,629)(122)(3,751)(0.01)0.04 (130,513) (970,994) 2,995,885 50,573 3,046,458 2,907,219 (20,724) 2.886.495 79,887 29,276 83,610 4,097,392 (139, 239)2,907,219 2.966.382 2.995.658 3,079,267 4.39 4.73 **AREA OFFICES** H120100 SUSSEX CIRCUS 33,449 (3.500)1,553 31,502 27,737 27,737 27,737 28,588 28,588 881 29,469 0.04 29.949 (3.765)851 0.04 31.327 27.527 H120200 ALL ENTON (3,800)1,296 28.823 27.496 (1,327)27.496 27.496 829 28.325 28.325 854 29.179 0.04 0.04 OSMASTON 12,533 12,533 H120220 1,995 1,995 2,600 12,533 9,933 374 12,907 12,907 385 13,292 0.02 0.02 H120300 ALVASTON LIBRARY 5,500 5,500 138 5,638 4,000 (1,638)4,000 4,000 100 4,100 103 4,203 0.01 0.01 4,100 (2,300)H120400 STOCKBROOK STREET 31.261 28.961 1.581 30.542 33.216 2.674 33.216 33.216 931 34.147 34.147 958 35.105 0.05 0.05 H120500 MACKWORTH LIBRARY 9,800 (900)8,900 223 9,123 7,700 (1,423)7,700 7,700 193 7,893 7,893 198 8,091 0.01 0.01 H120520 **BROOK STREET** 16,730 (1,200)15.530 751 16,281 15.215 (1,066)15,215 15.215 459 15,674 15.674 473 16.147 0.02 0.02 13.324 10.584 23.666 24.352 H120600 SINFIN 23.908 1.077 24.985 23.000 (1.985)23,000 23,000 666 23,666 686 0.03 0.03 143,386 (1,116)142,270 7,224 149,494 150,897 1,403 150,897 150,897 4,403 155,300 155,300 4,538 159,838 0.23 0.23 SUPPORTED LIVING FAMILY INTERVENTION PROJECT 763 763 89.999 89.236 89.999 (0)(0)(0)0.09 C420400 (89.999)(0)(0.00)H110800 TENANCY SUSTAINMENT (5,040)(1,000)(6,040)215 (5,825)(40,372)(34,547)(40,372)4,398 (35,974)4,226 (31,748)4,398 (27,350)4,441 (22,909)(0.03)0.26 H110700 HRA SUPPORTED LIVING 107,528 (51,238)(27,404)28,886 13 28,899 23,131 (5,768)23,131 23,131 578 23,709 23,709 593 24,302 0.03 0.03 SUPPORTED LIVING SERVICE 10.097 H130200 (148.337)(37.931) (158.864)(154.956)(168.848) (13.892)(168.848)10.097 (158.751)17.554 (141.197)(131.100)18.246 (112.854)(0.16)27.404 3.908 1.07 (45,849)(90,169)(136,018) 4,899 (131,119)(96,090)35,029 (96,090) (75,504)(171,594)22,358 (149, 236)14,495 (134,741) 23,280 (111,461) (0.16)1.45 INITIATIVES RESIDENT INVOLVEMENT 178,850 212,570 H150300 (5.500)29,704 203,054 1,207 204.261 201.283 (2.978)201.283 3,087 204.370 5.113 209.483 3,087 5.315 217.885 0.31 0.31 COMMUNITY INITIATIVES H150350 91,506 (1,200)90,306 263 90,569 84,068 (6,501)84,068 84,068 2,101 86,169 86,169 2,154 88,323 0.13 0.13 REGENERATION (149.276) 154.187 0.00 0.00 M210100 (4.911)20.000 (500)20.000 20.500 S310500 INITIATIVES 20.000 500 20.500 20.000 20.000 500 20.500 513 21.013 0.03 0.03(119,572) 1,970 315,330 305,351 (9,979) 305,351 3,087 316,152 3,087 0.47 444,543 (11,611)313,360 308,438 7,714 319,239 7,982 327,221 0.47 HOMELESS (DCC GF) C410300 HSG OPTIONS HOMELESS INITIATIVE (3,615)(970)(4,585)6,275 1,690 (2,646)(4,336)(2,646)(2,646)289 (2,357)(2,357)(83)(2,440)(0.00)0.10 LONDON ROAD HOMELESS ACCOMM (3.931)(4,701) (5,884)(5.884)(5,989)(6,091) (770)1,440 (3,261)(2,623)(5.884)(105)(5.989)(102)(0.01)0.04 (3.355)C410500 MILESTONE HOUSE (3.355)254 (3.101)(2.400)701 (2.400)(2.400)(60)(2.460)(2.460)(62) (2.522)(0.00)0.02 (10,901)(1,740)(12,641) 7,969 (4,672)(10,931)(6,259)(10,931)(10,931)124 (10,807)(10,807)(247)(11,054) (0.02)0.16 **RENTS & ARREARS** ARREARS OFFICERS H110200 465,917 (17.266)448.651 100 448.751 446.547 (2,204)446.547 5.487 452.034 11.301 463 335 5.487 468.822 11.721 480 543 0.68 0.68 147,276 S310310 RENTAL CONTROL (3.874)143,402 143,402 144,730 1,328 144,730 1,492 146,222 3.655 149,877 1,492 151,369 3,784 155,153 0.22 0.22 465.917 (21,140) 147,276 592,053 100 592,153 591,277 (876) 591,277 6,979 598,256 14,956 613,212 6,979 620,191 15,505 635,696 0.91 0.91 **CORPORATE OVERHEADS** S310400 CORPORATE OVERHEADS 1,325,183 (51,000) 10,200 1,284,383 37,031 1,321,414 1.386.644 65.230 1.386.644 (10.000)1.376.644 39,413 1.416.057 (110,000)1.306.057 37,864 1.343.921 1.91 1.95 CONTINGENCY 200.000 200.000 200.000 50,000 250,000 250.000 250.000 200.000 0.28 0.28 4 900 LGPS 155,220 155,220 155,220 155,220 155,220 196,000 351,220 356.120 0.51 0.51 H150100 PERFORMANCE MGT 180,965 (52,513)12,934 488 141,874 3,023 141.386 120.903 (20.971)120.903 120.903 123.926 123.926 3.098 127.024 0.18 0.18 H150150 **BUSINESS TRANSFORMATION** 591.332 (91) (69,832)521,409 11,676 533,085 39,889 (493, 196)39,889 39,889 997 40.886 40.886 1,021 41,907 0.06 0.06 1.001 H150400 COMMUNICATIONS 114.978 (14.013)101.965 102,748 101.007 (1.741)101.007 1,001 102.008 2.551 104.559 105.560 2.639 108.199 1.000 783 0.15 0.15 S310100 **DIRECTORATE & SUPP SERVS** 292.586 (13,253)(33,934)245,399 587 245.986 240,342 (5,644)240,342 673 241,015 6.177 247,192 673 247,865 6.355 254,220 0.36 0.38 459,932 474,056 0.70 S310200 PERSONNEL & STAFFING 428.409 (47.766)32.934 413.577 6.228 419,805 457.786 37.981 457.786 2.146 14.124 2.146 476.202 14.530 490.732 0.85 **FINANCE** 377,212 S310300 513.610 (1.200)(147.276)365.134 756 365.890 361.449 (4.441)361.449 3.148 364.597 12.615 3.148 380.360 13.009 393,369 0.56 0.76 S310350 1,194,123 (5,424)56.898 1.245.597 26,954 1.272.551 1,229,707 (42.844)1,229,707 1.630 1.231.337 31.984 1.284.321 1.630 1 285 951 33.349 1.324.300 1.89 1.95 337,000 337,000 337,000 251,000 (86,000)251,000 251,000 181,000 181,000 130,000 0.19 0.19 IT DEPRECIATION 4,978,186 (185,260) (137,076) 4,655,850 84,503 4,740,353 4,543,947 (196,406) 4,543,947 48,598 4,592,545 110,884 4,654,429 94,598 4,749,027 116,765 4,769,792 6.79 7.27

Item B4 Draft Operating Budget 2012-13 App 4.xlsx

Derby Homes Ltd																	A	APPENDIX 4	1
Budget Preparation Model for: 201	2/13																		
Cost Centre Totals - Overall net expenditure	Approved Budget 2011/12 £	BT Adjustment £	Virement £	Adjusted Budget £	Inflation £	Indicative budget £	Budget bid 2012/13 £	Difference £	Budget 2012/13 £	BT Adjustment £	Adjusted Budget £	Inflation £	Budget 2013/14 £	BT Adjustment £	Adjusted Budget £	Inflation £	Budget 2014/15 £	Net Unit Cost £	Gross Unit Cost £
TRADING ACCOUNTS C420100 SPIRITA HSNG POET'S CORNER C420200 NCHA BEDFORD STREET C420350 LILLIAN PRIME TRUST C420500 GREEN HILL APARTMENTS C420600 NEW BUILD C420700 LEYTONSTONE DRIVE C420900 LEASEHOLDER REPAIR SCHEME	(8,356) (8,600) - (5,670) (3,611) (2,083) (200) (28,520)	(200) - - - - - - - (200)		- (8,556) - (8,600) - (5,670) - (3,611) - (2,083) - (200) - (28,720)	706 (215) - 765 1,094 936 20 3,306	(7,850) (8,815) - (4,905) (2,517) (1,147) (180) (25,414)	(10,000) (8,830) (1,500) (6,000) (5,800) (3,250) (200) (35,580)	(2,150) (15) (1,500) (1,095) (3,283) (2,103) (20) (10,166)	(10,000) (8,830) (1,500) (6,000) (5,800) (3,250) (200) (35,580)	- - - - - -	(10,000) (8,830) (1,500) (6,000) (5,800) (3,250) (200) (35,580)	(442) - - (383) - - (825)	(10,000) (9,272) (1,500) (6,000) (6,183) (3,250) (200) (36,405)	- - - - - -	(10,000) (9,272) (1,500) (6,000) (6,183) (3,250) (200) (36,405)	8 (464) - - (271) - - (727)	(9,992) (9,736) (1,500) (6,000) (6,454) (3,250) (200) (37,132)	(0.01) (0.01) (0.00) (0.01) (0.01) (0.00) (0.00)	0.44 0.00 0.04 0.04 0.08 0.07 0.00
Total Net Expenditure	154	(440,632)		- (440,478) (0)	(84,456)	(524,934)	(337,427)	187,507	(337,427)	(37,564)	(374,991)	239,501	(139,490)	(47,565)	(187,055)	250,706	21,650	0.03	15.87

	APPENDIX 5	5
Management Fee - Total Summary	£'000	£'000
Budget 2011/12		(0)
Movement in Principal Fee		(1,350)
Business transformation		
Salary savings, net of costs	246	
Annual Leave purchase Lump sum/mileage savings	12 83	
	03	
Other savings		
Reduction in staffing in Business Transformation	14	
Reduction in Hours of Community Initiatives Officer	10	
Introduction of Management Fee for Imari Park	22 30	
Reduction in Printing costs of Rent Statements Savings in Training budget	16	
Reduction in recruitment advertising	15	
Reduction of professional charges budget and related inflation	13	
Savings on staff conference and staff party Savings on taxis and miscellaneous expenses	11 10	
Savings in Occupational Health	9	
Reduction in IT depreciation and saving on licenses	5	
Reduction in DCC personnel SLA	4	
		500
Inflation		(161)
Major pressures		
Salary Increments	(62)	
Turnover percentage reduced	(119)	
Creation of a Contingency reserve	(200)	
Reduction in Supported Living income	(180)	
Annual payment to reduce pension deficit	(155)	
Transfer Neighbourhood Estates Pride Funding Family Intervention Project	(123) (89)	
Two new temporary posts for Under Occupation	(53)	
Additional Development Officer Post	(45)	
Reduction in fee to reflect drop in numbers of properties managed	(38)	
Additional staff in Personnel transferred from Maintenance Reduction in recharge to Maintenance	(34) (32)	
Addition of Mobile IT officer	(27)	
Increase in miscellaneous budget to reflect actual experience	(14)	
Increase in subscriptions budget to reflect actual experience	(10)	
Increase in legal SLA with DCC to reflect actual experience	(9)	
		(1,191)
Major savings	100	
Reduction in pension costs , offset by by NI increase	180	
Reduction in budget for Business Transformation costs Ceasation of Leases	479 227	
Ceasation of Leases Transfer Furniture Packs to DCC	237 204	
Transfer Regeneration team to Maintenance	149	
Transfer Estate Response Team to Maintenance	146	
Transfer Cleaning & Grounds Maintenence to Maintenance Net savings in IT due to charging maintenance IT costs and depreciation	468 183	
Restructure of Supported Living Service as a result of lower income	173	
Transfer Furniture Packs to DCC	101	
Savings on Cleaning Service Charges	37	
Concierge Service Charges Tenancy Sustainment - increased service charge income, offset by increased salary costs	30 35	
Agreed Service Charge Income from DCC for Supported Living Service	30	
Savings to reflect drop in numbers of homeless properties managed	23	
Transfer of Performance staff member to Maintenance Deletion of Temporary Accommodation Assistant	20 19	
Introduction of Fee for managing Lillian Prime	2	
		2,515
		_,515
Other budget savings less pressures of less than £10K		25
Other budget savings less pressures of less than £10K	_	25



DERBY HOMES OPERATING BUDGET 2012/2013

Derby Homes Limited

Operating Statement 2012/13

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Derby Homes Limited

Operating Statement 2012/13

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Repairs		
A100000	Day to Day Repairs	55
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A300000	Capital Kitchens	68
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A600500	Capitalised Salaries	70

Consolidated Operating Statement 2012/13

	Budget Full Year 2012/13 £
Fee Income - Repairs	(14,058,000)
Fee Income - Management Fee	(8,693,518)
Fee Income - Capital	(2,350,000)
Public Buildings Income	(1,423,775)
Service Charges from Council	(947,025)
Supporting People Grant - Sheltered Housing	(830,900)
Management Services	(496,460)
Capitalised Salaries Income	(374,021)
Other Income	(267,134)
Other Council Services	(113,526)
Estates Pride	(100,000)
Total Income	(29,654,359)
Less:	
Employee Costs	12,623,214
Sub Contract Costs	2,154,000
Direct Materials	7,103,627
Travel & Transport Costs	957,646
Premises Costs	1,169,235
Supplies & Services	4,665,663
Contingency	643,547
Total Expenses	29,316,932
Net Operating (Surplus) / Deficit	(337,427)

Derby Homes Ltd Consolidated Net Summary by main operations 2012/13 - 2014/15 **Approved** Budget **Budget bid** Budget Budget 2011/12 2012/13 2013/14 2014/15 £ £ £ £ **Management Fee** (10,044,000) Principal Fee (8,693,518) (8,648,518) (8,790,518)**Housing Management** 4,097,392 2,907,219 2,966,382 3,079,267 Area Offices 143,386 150,897 155,300 159,838 Supported Living (45,849)(96,090)(149,236)(111,461)Initiatives 444,543 305,351 316,152 327,221 Homeless (DCC GF) (10,901)(10,931)(10,807)(11,054)Rent & Arrears 465,917 591,277 613,212 635,696 Corporate Overheads 4,978,186 4,543,947 4,654,429 4,769,792 **Trading Accounts** (28,520)(35,580)(36,405)(37, 132)154 (337,427)(139,490)21,650 **Maintenance** Maintenance & Service Charge Income (11,733,000)(14,775,000) (15,131,000) (15,787,000)Repairs 9,101,493 9,173,096 9,066,612 9,012,321 General Maintenance 2,339,882 5,158,357 5,281,351 5,410,893 291,625 Contingency 443,547 783,036 1,363,786 Capital - Fee Income (3,400,053)(2,724,021) (2,733,371)(2,742,956)Capital - Kitchens, Bathrooms & Salaries 3,400,053 2,724,021 2,733,371 2,742,956 0 (0) (0) 0 Net Operating (Surplus) / Deficit 154 (337,427)(139,491)21,650

Management Fee Operating Statement 2012/13

	Budget Full Year 2012/13 £
Fee Income	(8,693,518)
Supporting People Grant - Sheltered Housing	(830,900)
Management Services	(496,460)
Management Recharge to Maintenance	(321,000)
Service Charges from Council	(292,025)
Other Income	(205,134)
Other Council Services	(113,526)
Estates Pride	(100,000)
otal Income	(11,052,563)
ess:	
Employee Costs	6,296,570
Travel Expenses	82,625
Premises Costs	1,010,235
Supplies & Services	3,125,706
Contingency	200,000
otal Expenses	10,715,136
et Operating (Surplus) / Deficit	(337,427)

Management Fee Net Summary by main operations 2012/13 - 2014/15

	Approved Budget	Budget bid	Budget	Budget	Weekly Net Unit Cost	Weekly Gross Unit Cost
	2011/12 £	2012/13 £	2013/14 £	2014/15 £	2014/15 £	2014/15 £
	L	L	L	L	L	L
PRINCIPAL FEE S310450 MANAGEMENT FEE	(10,044,000)	(8,693,518)	(8,648,518)	(8,790,518)	(12.52)	0.00
	(10,044,000)	(8,693,518)	(8,648,518)	(8,790,518)	(12.52)	0.00
HOUSING MANAGEMENT						
H110100 AREA MANAGEMENT	504,015	585,024	600,528	616,419	0.88	0.88
H110150 NEIGHBOURHOOD MANAGEMENT H110300 HOUSING OFFICERS	94,752 1,134,184	102,410 989,158	102,032 1,034,818	101,535 1,081,619	0.14 1.54	0.15 1.54
H110750 ALLOCATIONS TEAM	150,282	222,007	228,837	235,836	0.34	0.34
H150200 ENQUIRY CENTRE	391,271	429,820	393,673	407,872	0.58	0.58
H110550 CONCIERGE H110600 NEIGHBOURHOOD SAFETY TEAM	42,026 203,349	12,113 179,848	11,705 185,338	12,037 190,964	0.02 0.27	0.06 0.27
H110650 COMMUNITY WATCH PATROL	107,018	179,646	113,763	118,200	0.27	0.27
H150500 FURNITURE PACKS	302,500	-	-	-	0.00	0.00
H110500 ESTATE RESPONSE TEAM	147,225	-	-	-	0.00	0.00
H130400 SHELTERED HOUSING H140100 LANDLORD SERVICES-GENERAL	133,750 889,689	126,650 188,400	133,228 200,223	140,132 212,538	0.20 0.30	0.21 0.49
C410600 IMARI PARK & PARK HOMES	-	(34,134)	(34,134)	(34,134)	(0.05)	0.00
C410100 EATON COURT	(2,669)	(3,512)	(3,629)	(3,751)	(0.01)	0.04
	4,097,392	2,907,219	2,966,382	3,079,267	4.39	4.73
AREA OFFICES						
H120100 SUSSEX CIRCUS H120200 ALLENTON	33,449	27,737	28,588 28,325	29,469 29,179	0.04 0.04	0.04 0.04
H120200 ALLENTON H120220 OSMASTON	31,327 1,995	27,496 12,533	26,325 12,907	13,292	0.04	0.04
H120300 ALVASTON LIBRARY	5,500	4,000	4,100	4,203	0.01	0.01
H120400 STOCKBROOK STREET	31,261	33,216	34,147	35,105	0.05	0.05
H120500 MACKWORTH LIBRARY H120520 BROOK STREET	9,800 16,730	7,700 15,215	7,893 15,674	8,091 16,147	0.01 0.02	0.01 0.02
H120600 SINFIN	13,324	23,000	23,666	24,352	0.02	0.02
	143,386	150,897	155,300	159,838	0.23	0.23
SUPPORTED LIVING						
C420400 FAMILY INTERVENTION PROJECT	(5.0.40)	89,999	(0)	(0)	(0.00)	0.09
H110800 TENANCY SUSTAINMENT H110700 HRA SUPPORTED LIVING	(5,040) 107,528	(40,372) 23,131	(31,748) 23,709	(22,909) 24,302	(0.03) 0.03	0.26 0.03
H130200 SUPPORTED LIVING SERVICE	(148,337)	(168,848)	(141,197)	(112,854)	(0.16)	1.07
	(45,849)	(96,090)	(149,236)	(111,461)	(0.16)	1.45
INITIATIVES						
H150300 RESIDENT INVOLVEMENT	178,850	201,283	209,483	217,885	0.31	0.31
H150350 COMMUNITY INITIATIVES	91,506	84,068	86,169	88,323	0.13	0.13
M210100 REGENERATION S310500 INITIATIVES	154,187 20,000	20,000	20,500	21,013	0.00 0.03	0.00 0.03
	444,543	305,351	316,152	327,221	0.47	0.47
HOMELESS (DCC GF)						
C410300 HSG OPTIONS HOMELESS INITIATIVE	(3,615)	(2,646)	(2,357)	(2,440)	(0.00)	0.10
C410400 LONDON ROAD HOMELESS ACCOMM C410500 MILESTONE HOUSE	(3,931) (3,355)	(5,884) (2,400)	(5,989) (2,460)	(6,091) (2,522)	(0.01) (0.00)	0.04 0.02
C410300 WILLSTONE HOUSE	(10,901)	(10,931)	(10,807)	(11,054)	(0.02)	0.16
RENTS & ARREARS						
H110200 ARREARS OFFICERS	465,917	446,547	463,335	480,543	0.68	0.68
S310310 RENTAL CONTROL	465,917	144,730 591,277	149,877	155,153	0.22	0.22
	400,917	591,277	613,212	635,696	0.91	0.91
CORPORATE OVERHEADS S310400 CORPORATE OVERHEADS	1,325,183	1,386,644	1,416,057	1,343,921	1.91	1.95
CONTINGENCY	1,020,103	200,000	250,000	200,000	0.28	0.28
LGPS	-	155,220	155,220	356,120	0.51	0.51
H150100 PERFORMANCE MGT	180,965	120,903	123,926	127,024	0.18	0.18
H150150 BUSINESS TRANSFORMATION H150400 COMMUNICATIONS	591,332 114,978	39,889 101,007	40,886 104,559	41,907 108,199	0.06 0.15	0.06 0.15
S310100 DIRECTORATE & SUPP SERVS	292,586	240,342	247,192	254,220	0.15	0.13
S310200 PERSONNEL & STAFFING	428,409	457,786	474,056	490,732	0.70	0.85
S310300 FINANCE	513,610	361,449	377,212	393,369	0.56	0.76
S310350 IT IT DEPRECIATION	1,194,123 337,000	1,229,707 251,000	1,284,321 181,000	1,324,300 130,000	1.89 0.19	1.95 0.19
II DE REGIATION	4,978,186	4,543,947	4,654,429	4,769,792	6.79	7.27

Management Fee Net Summary by main operations 2012/13 - 2014/15

	Approved Budget 2011/12 £	Budget bid 2012/13 £	Budget 2013/14 £	Budget 2014/15 £	Weekly Net Unit Cost 2014/15	Weekly Gross Unit Cost 2014/15
UNTS						
TA HSNG POET'S CORNER	(8,356)	(10,000)	(10,000)	(9,992)	(0.01)	0.44
A BEDFORD STREET	(8,600)	(8,830)	(9,272)	(9,736)	(0.01)	0.00
AN PRIME TRUST		(1,500)	(1,500)	(1,500)	(0.00)	0.04
N HILL APARTMENTS	(5,670)	(6,000)	(6,000)	(6,000)	(0.01)	0.04
BUILD	(3,611)	(5,800)	(6,183)	(6,454)	(0.01)	0.08
ONSTONE DRIVE	(2,083)	(3,250)	(3,250)	(3,250)	(0.00)	0.07
EHOLDER REPAIR SCHEME	(200)	(200)	(200)	(200)	(0.00)	0.00
_	(28,520)	(35,580)	(36,405)	(37,132)	(0.05)	0.67
<u>-</u>						
Net (Surplus)/Deficit	154	(337,427)	(139,490)	21,650	0.03	15.87
	TA HSNG POET'S CORNER A BEDFORD STREET AN PRIME TRUST EN HILL APARTMENTS BUILD ONSTONE DRIVE EHOLDER REPAIR SCHEME	Budget 2011/12 £ JNTS TA HSNG POET'S CORNER (8,356) A BEDFORD STREET (8,600) AN PRIME TRUST (5,670) BUILD (3,611) CONSTONE DRIVE (2,083) EHOLDER REPAIR SCHEME (200) (28,520)	Budget 2011/12 2012/13 £ £ UNTS TA HSNG POET'S CORNER (8,356) (10,000) A BEDFORD STREET (8,600) (8,830) AN PRIME TRUST - (1,500) EN HILL APARTMENTS (5,670) (6,000) BUILD (3,611) (5,800) CONSTONE DRIVE (2,083) (3,250) EHOLDER REPAIR SCHEME (200) (200) (28,520) (35,580)	Budget 2011/12 Budget bid 2013/14 £ £ £ SINTS TA HSNG POET'S CORNER (8,356) (10,000) (10,	Budget 2011/12 2012/13 2013/14 2014/15 £ £ £ £ £ SUNTS TA HSNG POET'S CORNER (8,356) (10,000) (10,000) (9,992) (1,500) (1,	Budget 2011/12 Budget bid 2013/14 2014/15 2014/15 £

Maintenance Operating Statement 2012/13

	Budget Full Year 2012/13 £
Fee Income - Repairs	(14,058,000)
Fee Income - Capital	(2,350,000)
Public Buildings Income	(1,423,775)
Service Charges from Council	(655,000)
Capitalised Salaries Income	(374,021)
Other Income	(62,000)
Total Income	(18,922,796)
Less:	
Employee Costs	6,326,644
Sub Contract Costs	2,154,000
Direct Materials	7,103,627
Transport Costs	875,021
Premises Costs	159,000
Supplies & Services	1,539,957
Contingency	443,547
Management Fee Overhead Recharge	321,000
Total Expenses	18,922,796
Net Operating (Surplus) / Deficit	-

Derby Homes Ltd Maintenance Net Summary by main operations 2012/13 - 2014/15 **Revenue Budget** 2014-15 Weekly Revenue Cost Per 2011-12 2012-13 2013-14 2014-15 Property Repairs and Maintenance Budget Allocation 14.456.350 15.092.111 21.50 11,733,000 14,120,000 service charges 655,000 674,650 694,890 0.99 15,131,000 Total Fee plus service charges 11.733.000 14,775,000 15,787,000 22.49 Weekly Revenue Cost Per Property **Cost Centre** 2011-12 2012-13 2013-14 2014-15 Day to Day Repairs 4,347,182 4,089,750 3,864,708 3,736,355 5.32 Gas Breakdowns 729,172 1,251,242 1,313,048 1,338,784 1.91 Gas Testing 1,094,016 736,030 777,379 799,790 1.14 Voids 2,443,257 2,417,774 2,421,075 2,427,700 3.46 **Electrical Testing** 317,768 322,835 0.47 230.739 331,905 **Facilities Management** 257,127 360,532 367,568 377,788 0.54 **Public Buildings** 0.00 n n n **London Road** 0 0 0.00 9,101,493 9,173,096 9,066,612 Total Repairs Budget 9,012,321 12.84 Weekly Revenue Cost Per **Cost Centre** 2011-12 2012-13 2013-14 2014-15 **Property** Specialist Works - Staff Costs 165,910 214,942 220,478 227,489 0.32 485,000 0.73 485,000 497,125 509,553 Alarms & fire equipment Entry systems, CCTV & aerials 145,000 125,000 128,125 131,328 0.19 94,556 100,000 92,250 0.13 Lifts 90,000 Water safety 30,000 30,000 30,750 31,519 0.04 Asbestos sampling 30,000 30,000 30,750 31,519 0.04 **Energy performance certificates** 55,000 30,000 30,750 31,519 0.04 Structural repairs 50,000 50,000 51,250 52,531 0.07 150,000 100,000 102,500 105,063 0.15 Drainage Other servicing 10,000 7,000 7,175 7,354 0.01 Planned Repairs - Staff costs 132,002 168,102 172,435 177,945 0.25 Repairs prior to painting 200,000 693,000 710,325 728,083 1.04 External painting 250,000 720,000 738.000 756.450 1.08 Lobby refurb 100,000 250,000 256,250 262,656 0.37 Home dec scheme 250,000 262,656 250,000 256.250 0.37 **Fencing** 250,000 250,000 250,000 0.36 **Estates Maintenance - Staff Costs** 107,475 110,292 114,248 0.16 **Grounds maintenance** 669,388 686,123 703,276 1.00 0 Tree maintenance 226,819 232,489 238,302 0.34 20,000 Playground inspections 70,000 71,750 73,544 0.10 100,000 100,000 102,500 105,063 0.15 Tenant's garden scheme Communal cleaning 177,000 181,425 185,961 0.26 **Investment and Regeneration - Staff Costs** 322,359 330,280 0.47 0 314,631 Total General Maintenance Budget 2,339,882 5.158.357 5,281,351 5.410.893 7.71 **General Contingency** 340,547 442,100 854,546 1.22 291.625 Central Pension Contribution (prev years) 103,000 103,000 103,000 0.15 Day to Day Contingency 237,936 406,240 0.58 **Total Contingency Budget** 291,625 443,547 1.94 783,036 1,363,786 11,733,000 14,775,000 15,131,000 15,787,000 **Capital Budget** 2011-12 2012-13 2013-14 2014-15 Capitalised Salaries Budget Allocation 343,053 374,021 383,371 392,956 **Capital Works Budget Allocation** 3,000,000 2,350,000 2,350,000 2,350,000 **Estates Pride Income** 57,000 2,733,371 3,400,053 2,724,021 2,742,956 Capital Kitchens 2,123,775 1,720,185 1,749,666 1,783,386 **Capital Bathrooms** 876,225 629,815 600,334 566,614 **Capitalised Salaries** 400,053 374,021 383,371 392,956 3,400,053 2,724,021 2,733,371 2,742,956

Budget holder: David Enticott

Cost Centre: \$310450 MANAGEMENT FEE

ORACLE Budget bid
Account Code Account Code Description 2012/13

£

W1001 MANAGEMENT FEE (8,693,518)

SUB TOTAL INCOME (8,693,518)

NET COST (8,693,518)

Weekly Net Unit Contribution (12.38)
Annual Net Unit Contribution (643.96)

Budget holder: Maureen Davis

Cost Centre: H110100 AREA MANAGEMENT

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	396,141 36,126 43,179
	SUB TOTAL EMPLOYEE COSTS	475,446
D2200	CAR ALLOWANCES-MILEAGE ALLOW	1,900
	SUB TOTAL TRANSPORT COSTS	1,900
E1100	LOCAL OFFICE FURNITURE & EQUIPMENT	4,500
	SUB TOTAL SUPPLIES ETC	4,500
F1100	HOMEFINDER FEE	103,178
	GROSS COST	585,024
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.83 43.34

Budget holder: Maureen Davis
Cost Centre: H110150 NEIGHBOURHOOD MANAGEMENT

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	80,828 5,773 8,810
	SUB TOTAL EMPLOYEE COSTS	95,410
D2200	CAR ALLOWANCES-MILEAGE ALLOW	2,000
	SUB TOTAL TRANSPORT COSTS	2,000
E5100	MISCELLANEOUS EXPENDITURE	5,000
	SUB TOTAL SUPPLIES ETC	5,000
	GROSS COST	102,410
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.15 7.59

Budget holder: Maureen Davis

Cost Cent H110300 HOUSING OFFICERS

ORACLE Account Code		Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	834,389 54,139 91,130
	SUB TOTAL EMPLOYEE COSTS	979,658
D2200	CAR ALLOWANCES-MILEAGE ALLOW	9,500
	SUB TOTAL TRANSPORT COSTS	9,500
	GROSS COST	989,158
	Weekly Gross Unit Cost Annual Gross Unit Cost	1.41 73.27

Budget holder: Paul Thompson

Cost Centre: H110750 ALLOCATIONS TEAM

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	187,390 13,166 20,425
	SUB TOTAL EMPLOYEE COSTS	220,982
D2200	CAR ALLOWANCES-MILEAGE ALLOW	1,025
	SUB TOTAL TRANSPORT COSTS	1,025
	GROSS COST	222,007
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.32 16.44

Budget holder: Mary Holmes

Cost Centre: H150200 ENQUIRY CENTRE

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN SUB TOTAL EMPLOYEE COSTS	368,723 20,712 40,385 429,820
	GROSS COST Weekly Gross Unit Cost Annual Gross Unit Cost	429,820 0.61 31.84

Budget holder: Murray Chapman

Cost Centre: H110550 CONCIERGE

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	31,197 1,722 3,643
	SUB TOTAL EMPLOYEE COSTS	36,563
C2100 C3600 C4100 C5100	ELECTRICITY NON DOMESTIC RATES WATER - METERED CLEANING	1,300 1,800 250 200
	SUB TOTAL PREMISES COSTS	3,550
E1100 E4100 E4200 E5500	FURNITURE & EQUIPMENT TELEPHONES-BT PHONES MOBILE PHONE MISCELLANEOUS EXPENDITURE SUB TOTAL SUPPLIES ETC	450 1,250 100 200
	GROSS COST	42,113
W1020	SERVICE CHARGES	(30,000)
	NET COST	12,113
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.06 3.12
	Weekly Net Unit Cost Annual Net Unit Cost	0.02 0.90

Budget holder: Mary Holmes

Cost Centre: H110600 NEIGHBOURHOOD SAFETY TEAM

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300 B4400	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN FIRST AID	150,862 10,025 16,476 135
	SUB TOTAL EMPLOYEE COSTS	177,498
D2200	CAR ALLOWANCES-MILEAGE ALLOW	2,000
	SUB TOTAL TRANSPORT COSTS	2,000
E1100 E4200 E6100	FURNITURE & EQUIPMENT MOBILE PHONE TRAVEL & SUBSISTENCE SUB TOTAL SUPPLIES ETC	200 50 100 350
	GROSS COST	179,848
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.26 13.32

Budget holder: Mary Holmes

Cost Centre: H110650 COMMUNITY WATCH PATROL

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	77,438 4,556 8,441
	SUB TOTAL EMPLOYEE COSTS	90,435
D1100 D1200 D1300	R & M - VEHICLES FUEL OIL HIRE OF VEHICLES	1,000 3,000 12,000
	SUB TOTAL TRANSPORT COSTS	16,000
E1100 E1400 E4200 E5100	FURNITURE & EQUIPMENT PROTCTIV&INDUSTRIAL CLOTHING MOBILE PHONE MISCELLANEOUS EXPENDITURE	1,000 1,000 1,000 2,000
	SUB TOTAL SUPPLIES ETC	5,000
	GROSS COST	111,435
W5300	OTHER MISCELLANEOUS INCOME	(2,000)
	SUB TOTAL INCOME	(2,000)
	NET COST	109,435
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.16 8.25
	Weekly Net Unit Cost Annual Net Unit Cost	0.16 8.11

Budget holder: David Enticott

Cost Centre: H130400 SHELTERED HOUSING

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C1100 C2100 C2500 C4100	REPAIRS ELECTRIC & GAS SUPPORTED LIVING SERVICE GAS WATER - METERED	47,200 64,900 17,850
	SUB TOTAL PREMISES COSTS	129,950
E3350 E5100	REMOVAL EXPENSES - GENERAL MISCELLANEOUS EXPENDITURE	2,000 1,200
	SUB TOTAL SUPPLIES ETC	3,200
	GROSS COST	133,150
W1001 W5301	FEES & CHARGES - GENERAL COSTS RECOVERED	(6,500) -
	SUB TOTAL INCOME	(6,500)
	NET COST	126,650
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.19 9.86
	Weekly Net Unit Cost Annual Net Unit Cost	0.18 9.38

Budget holder: David Enticott

Cost Centre: H140100 LANDLORD SERVICES-GENERAL

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C2100 C2500 C3100 C3500 C6100	ELECTRICITY GAS - COMMUNAL HEATING RENT COUNCIL TAX ON VOIDS INSURANCE-PROPERTY (UNCTRBLE	110,000 1,000 1,900 40,000 45,000
E3350 E7500 E5100	SUB TOTAL PREMISES COSTS REMOVAL EXPENSES - GENERAL INSURANCE - TENANTS HOUSE CONT MISCELLANEOUS EXPENDITURE SUB TOTAL SUPPLIES ETC	197,900 6,000 112,000 1,000
W1012 W5001 W5100	GROSS COST RIVERMEAD HOUSE WASHER TOKENS INSURANCE - TENANTS CONTENTS P COMISSION - TCIS	316,900 (500) (123,000) (5,000)
	NET COST Weekly Gross Unit Cost Annual Gross Unit Cost Weekly Net Unit Cost Annual Net Unit Cost	(128,500) 188,400 0.45 23.47 0.27 13.96

Budget holder: David Enticott

Cost Centre: C410600 IMARI PARK & PARK HOMES

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
W1001 W5300	FEES AND CHARGES - GENERAL OTHER MISCELLENEOUS INCOME	(21,600) (12,534)
	SUB TOTAL INCOME	(34,134)
	NET COST	(34,134)
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.05) (2.53)

Budget holder: David Enticott

Cost Centre: C410100 EATON COURT

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100	OPERATIONAL SALARIES-GENERAL	8,733
B1200 B1300	OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	176 952
D1000	OF ENVIRONMENTE AND EN EGGGIN	
	SUB TOTAL EMPLOYEE COSTS	9,861
C1100	PROPERTY REPAIRS	2,800
C2100	ELECTRICITY	2,000
C4100	WATER - METERED	5,300
C5100 C6100	CLEANING	2,500
C6100	INSURANCE-PROPERTY (UNCTRBLE	602
	SUB TOTAL PREMISES COSTS	13,202
E4100	TELEPHONES-BT PHONES	200
E4200	MOBILE PHONE	100
E5100	MISCELLANEOUS EXPENDITURE	150
	SUB TOTAL SUPPLIES ETC	450
	GROSS COST	23,513
W1020	SERVICE CHARGES	(27,025)
	SUB TOTAL INCOME	(27,025)
	NET COST	(3,512)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.03 1.74
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.01) (0.26)

Budget holder: Lorraine Howe

Cost Centre: H120100 SUSSEX CIRCUS

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C2100 C2500 C3100 C3600 C4100 C5100	ELECTRICITY GAS RENT NON DOMESTIC RATES WATER - METERED CLEANING MATERIALS	3,000 1,800 1,337 8,000 1,500 3,000
E1400 E2200 E4100 E5100	SUB TOTAL PREMISES COSTS PROTCTIV&INDUSTRIAL CLOTHING PHOTOCOPYING TELEPHONES-BT PHONES MISCELLANEOUS EXPENDITURE SUB TOTAL SUPPLIES ETC	18,637 100 2,000 5,000 2,000 9,100
	GROSS COST Weekly Gross Unit Cost Annual Gross Unit Cost	27,737 0.04 2.05

Budget holder: Tracy O'Connor

Cost Centre: H120200 ALLENTON

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C2100	ELECTRICITY	2,950
C2500	GAS	1,436
C3100	RENT	2,000
C3600	NON DOMESTIC RATES	8,200
C4100	WATER - METERED	1,200
C5100	CLEANING	3,100
	SUB TOTAL PREMISES COSTS	18,886
E2200	PHOTOCOPYING	2,500
E4100	TELEPHONES-BT PHONES	3,900
E5100	MISCELLANEOUS EXPENDITURE	2,210
	SUB TOTAL SUPPLIES ETC	8,610
	GROSS COST	27,496
	Weekly Gross Unit Cost	0.04
	Annual Gross Unit Cost	2.04

Budget holder: Not allocated

Cost Centre: H120220 OSMASTON

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C2100	ELECTRICITY	1,385
C2500	GAS	500
C3100	RENT	2,398
C3600	NON DOMESTIC RATES	3,500
C4100	WATER - METERED	500
C5100	CLEANING	2,050
	SUB TOTAL PREMISES COSTS	10,333
E2200	PHOTOCOPYING	600
E4100	TELEPHONES-BT PHONES	1,300
E5100	MISCELLANEOUS EXPENDITURE	300
	SUB TOTAL SUPPLIES ETC	2,200
	GROSS COST	12,533
	Weekly Gross Unit Cost	0.02
	Annual Gross Unit Cost	0.93

Budget holder: Tracy O'Connor

Cost Centre: H120300 ALVASTON LIBRARY

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C3100	RENT	4,000
	SUB TOTAL PREMISES COSTS	4,000
	GROSS COST	4,000
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.01 0.30

Budget holder: Paula Solowij

Cost Centre: H120400 STOCKBROOK STREET

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C2100	ELECTRICITY	2,500
C2500	GAS	1,500
C3100	RENT	7,628
C3600	NON DOMESTIC RATES	8,900
C4100	WATER - METERED	800
C5100	CLEANING	3,275
	SUB TOTAL PREMISES COSTS	24,603
E2200	PHOTOCOPYING	2,000
E4100	TELEPHONES-BT PHONES	4,613
E5100	MISCELLANEOUS EXPENDITURE	2,000
	SUB TOTAL SUPPLIES ETC	8,613
	GROSS COST	33,216
	Weekly Gross Unit Cost	0.05
	Annual Gross Unit Cost	2.46

Budget holder: Pete Matthews

Cost Centre: H120500 MACKWORTH LIBRARY

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C3100	RENT	3,000
	SUB TOTAL PREMISES COSTS	3,000
E2200	PHOTOCOPYING	1,000
E4100	TELEPHONES-BT PHONES	2,500
E5100	MISCELLANEOUS EXPENDITURE	1,200
	SUB TOTAL SUPPLIES ETC	4,700
	GROSS COST	7,700
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.01 0.57

Budget holder: Pete Matthews

Cost Centre: H120520 BROOK STREET

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C1100 C2100 C2500 C3100 C3600 C4100 C5100	NON DOMESTIC RATES	1,500 1,200 1,027 4,258 400 2,100
E1100 E2200 E4100 E4500 E2400	TELEPHONES-BT PHONES COMPUTER CONSUMABLES	10,485 - 1,500 2,500
E5100	MISCELLANEOUS EXPENDITURE SUB TOTAL SUPPLIES ETC	4,730
	GROSS COST	15,215
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.02 1.13

Budget holder: Steve Astle

Cost Centre: H120600 SINFIN

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C2100	ELECTRICITY	2,000
C2500	GAS	1,050
C3100	RENT	5,125
C3600	NON DOMESTIC RATES	5,700
C4100	WATER - METERED	525
C5100	CLEANING	2,100
	SUB TOTAL PREMISES COSTS	16,500
E2200	PHOTOCOPYING	1,300
E4100	TELEPHONES-BT PHONES	4,000
E5100	MISCELLANEOUS EXPENDITURE	1,200
	SUB TOTAL SUPPLIES ETC	6,500
	GROSS COST	23,000
	Weekly Gross Unit Cost	0.03
	Annual Gross Unit Cost	1.70

Budget holder: Lorraine Testro Cost Centre: C420400 FAMILY INTERVENTION PROJECT

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300 B6400	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN OCCUPATIONAL HEALTH	160,285 11,743 17,471 5,000
	SUB TOTAL EMPLOYEE COSTS	194,499
D2200	CAR ALLOWANCES-MILEAGE ALLOW	8,000
	SUB TOTAL TRANSPORT COSTS	8,000
E4200 E5100	MOBILE PHONE FAMILY ACTIVITIES	4,000 3,500
	SUB TOTAL SUPPLIES ETC	7,500
	GROSS COST	209,999
W5302 W5300	ESTATES PRIDE OTHER MISCELLANEOUS INCOME	(100,000) (20,000)
	SUB TOTAL INCOME	(120,000)
	NET COST	89,999
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.30 15.56
	Weekly Net Unit Cost Annual Net Unit Cost	0.13 6.67

Budget holder: Lorraine Testro

Cost Centre: H110800 TENANCY SUSTAINMENT

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300 B6900	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN TRAINING EXPENSES	132,819 8,831 14,477 1,000
	SUB TOTAL EMPLOYEE COSTS	157,128
D2200	CAR ALLOWANCES-MILEAGE ALLOW	5,000
	SUB TOTAL TRANSPORT COSTS	5,000
E5100	MISCELLANEOUS EXPENDITURE	2,500
	SUB TOTAL SUPPLIES ETC	2,500
	GROSS COST	164,628
W1020	SERVICE CHARGES	(205,000)
	NET COST	(40,372)
	Weekly Gross Unit Cost Annual Gross Unit Cost	12.19 0.23
	Weekly Net Unit Contribution Annual Net Unit Contribution	(2.99) (0.06)

Budget holder: Lorraine Testro

Cost Centre: H110700 HRA SUPPORTED LIVING

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	19,243 1,290 2,098
	SUB TOTAL EMPLOYEE COSTS	22,631
D2200	CAR ALLOWANCES-MILEAGE ALLOW	500
	SUB TOTAL TRANSPORT COSTS	500
	GROSS COST	23,131
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.03 1.71

Budget holder: Lorraine Testro
Cost Centre: H130200 SUPPORTED LIVING SERVICE

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300 B6900	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN TRAINING EXPENSES	483,243 30,793 52,722 6,695
	SUB TOTAL EMPLOYEE COSTS	573,452
D2200	CAR ALLOWANCES-MILEAGE ALLOW	26,200
	SUB TOTAL TRANSPORT COSTS	26,200
E1100 E1400 E2100 E2150 E3300 E4100 E4200 E6100 E5100	FURNITURE & EQUIPMENT PROTCTIV&INDUSTRIAL CLOTHING PRINTING STATIONERY COLLECTION&DISPOSAL OF REFUSE TELEPHONES-BT PHONES MOBILE PHONE TRAVEL & SUBSISTENCE MISCELLANEOUS EXPENDITURE SUB TOTAL SUPPLIES ETC GROSS COST SERVICE CHARGES OTHER GRANTS AND CONTRIBUTIONS	1,000 500 2,250 150 3,000 75,000 5,000 5,000 92,400 692,052 (30,000) (830,900)
	SUB TOTAL INCOME	(860,900)
	NET COST	(168,848)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.99 51.26
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.24) (12.51)

Budget holder: Murray Chapman

Cost Centre: H150300 RESIDENT INVOLVEMENT

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	130,758 9,173 14,253
	SUB TOTAL EMPLOYEE COSTS	154,183
D2200	CAR ALLOWANCES-MILEAGE ALLOW	1,000
	SUB TOTAL TRANSPORT COSTS	1,000
C1100 C2100 C3100 C5100	PROPERTY REPAIRS ELECTRICITY RENT AND OFFICE COSTS CLEANING	1,000 3,000 27,000 2,500
	SUB TOTAL PREMISES COSTS	33,500
E2200 E6100 E6200 E8200 E8100 E8220 E8321 E8322 E8323 E8324 E8325	PHOTOCOPYING TRAVEL & SUBSISTENCE CONFERENCES & SEMINARS GRTS TO VOL ORGS TENANT PARTICIPATION GRANTS TO DACP & OTHERS NE HOUSING FOCUS GROUP NW HOUSING FOCUS GROUP SE1 HOUSING FOCUS GROUP SE2 HOUSING FOCUS GROUP SW HOUSING FOCUS GROUP SW HOUSING FOCUS GROUP	4,000 500 600 1,500 1,500 2,000 500 500 500 500 500
	GROSS COST	201,283
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.29 14.91

Budget holder: Mary Holmes

Cost Centre: H150350 COMMUNITY INITIATIVES

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100	OPERATIONAL SALARIES-GENERAL	62,813
B1200	OPERATIONAL SALARIES-ER N.I.	4,409
B1300	OPERATIONALSALARIES-ER LGSUPN	6,847
	SUB TOTAL EMPLOYEE COSTS	74,068
E5100	MISCELLANEOUS EXPENSES	8,000
E5900	MISCELLANEOUS CORPORATE EXPENSES	2,000
	SUB TOTAL SUPPLIES ETC	10,000
	GROSS COST	84,068
	Weekly Gross Unit Cost	0.12
	Annual Gross Unit Cost	6.23

Budget holder: David Enticott

Cost Centre: \$310500 INITIATIVES

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
E5100	MISCELLANEOUS EXPENDITURE	22,000
	SUB TOTAL SUPPLIES ETC	22,000
	GROSS COST	22,000
W5300	OTHER MISCELLANEOUS INCOME	(2,000)
	SUB TOTAL INCOME	(2,000)
	NET COST	20,000
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.03 1.63
	Weekly Net Unit Cost Annual Net Unit Cost	0.03 1.48

Budget holder: Paul Thompson

Cost Centre: C410300 HSG OPTIONS HOMELESS INITIATIVE

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	10,329 721 1,126
	SUB TOTAL EMPLOYEE COSTS	12,176
C1100 C2100 C2500 C3500 C4100	BUILDING REPAIRS ELECTRICITY GAS COUNCIL TAX WATER - METERED	8,000 10,000 10,000 12,500 6,000
	SUB TOTAL PREMISES COSTS	46,500
D2200	CAR ALLOWANCES-MILEAGE ALLOW	500
	SUB TOTAL TRANSPORT COSTS	500
E1100 E5500	FURNITURE & EQUIPMENT MISCELLANEOUS EXPENDITURE	3,250 1,000
	SUB TOTAL SUPPLIES ETC	4,250
	GROSS COST	63,426
W1001	FEES AND CHARGES - GENERAL	(66,072)
	SUB TOTAL INCOME	(66,072)
	NET COST	(2,646.44)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.09 4.70
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.00) (0.20)

Budget holder: Paul Thompson

Cost Centre: C410400 LONDON ROAD HOMELESS ACCOMM

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	10,329 721 1,126
	SUB TOTAL EMPLOYEE COSTS	12,176
C1100 C2100 C3500 C4100	BUILDING REPAIRS ELECTRICITY COUNCIL TAX WATER - METERED	2,000 6,594 3,000 1,700
	SUB TOTAL PREMISES COSTS	13,294
D2200	CAR ALLOWANCES-MILEAGE ALLOW	500
	SUB TOTAL TRANSPORT COSTS	500
E1100 E5500	FURNITURE & EQUIPMENT MISCELLANEOUS EXPENDITURE	1,000 200
	SUB TOTAL SUPPLIES ETC	1,200
	GROSS COST	27,170
W1001	FEES AND CHARGES - GENERAL	(33,054)
	SUB TOTAL INCOME	(33,054)
	NET COST	(5,884.44)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.04 2.01
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.01) (0.44)

Budget holder: David Enticott

Cost Centre: C410500 MILESTONE HOUSE

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C1100	REPAIRS	12,000
	SUB TOTAL PREMISES COSTS	12,000
	GROSS COST	12,000
W1001	FEES AND CHARGES - GENERAL	(14,400)
	SUB TOTAL INCOME	(14,400)
	NET COST	(2,400.00)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.02 0.89
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.00) (0.18)

Budget holder: Jas Sanghera

Cost Centre: H110200 ARREARS OFFICERS

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	376,369 25,026 41,152
	SUB TOTAL EMPLOYEE COSTS	442,547
D2200	CAR ALLOWANCES-MILEAGE ALLOW	4,000
	SUB TOTAL TRANSPORT COSTS	4,000
	GROSS COST	446,547
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.64 33.08

Budget holder: Barbara Peach

Cost Centre: \$310310 RENTAL CONTROL

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN SUB TOTAL EMPLOYEE COSTS	123,121 7,994 13,616 144,730
	GROSS COST	144,730
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.21 10.72

Budget holder: David Enticott

Cost Centre: \$310400 CORPORATE OVERHEADS

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1300	SALARY PENSION SHORTFALL	44,694 155,220
	SUB TOTAL EMPLOYEE COSTS	199,914
C1100 C3100 C3600 C5100	PROPERTY REPAIRS RENT NON DOMESTIC RATES CLEANING	5,000 300,000 79,500 6,000
	SUB TOTAL PREMISES COSTS	390,500
E1100 E2100 E2150 E2200 E2400 E3100 E3200 E3400 E4100 E4200 E4500 E5100 E5100 E6300 E6350 E6400 E7200 E7300 E7700 E7700 E8100 E8120 E8130 E8150	FURNITURE & EQUIPMENT PRINTING STATIONERY PHOTOCOPYING POSTAGES LEGAL FEES PROFESSIONAL CHARGES SECURITY SERVICES TELEPHONES-BT PHONES MOBILE PHONE COMPUTER CONSUMABLES MISCELLANEOUS EXPENDITURE CONTINGENCY TRAVEL & SUBSISTENCE SUBSCRIPTIONS/REGISTRATIONS ANTI SOCIAL BEHAVIOUR STRATEGY PROVISIONS AND REFRESHMENTS FIDELITY INSURANCE PUBLIC AND GENERAL INSURANCE MISCELLANEOUS INSURANCE (INCL TERRORISM) EMPLOYEE PERSONAL ACCIDENT INSURANCE TENANT PARTICIPATION FAILURE TO KEEP APPOINTMENT TENANT REWARD SCHEME COMPENSATION SCHEME	6,000 85,000 10,000 15,000 90,405 20,500 114,000 750 20,000 4,000 37,000 200,000 4,000 28,500 1,500 8,000 3,616 168,881 545 1,755 4,000 50 2,000 1,950
E8410	AGM	4,000
E9130 E9140	STAFF CONFERENCE STAFF CARE	4,000 15,000
	SUB TOTAL SUPPLIES ETC	862,952
H1002 H1006 H1007 H1008 H1011 H1012	SUPPORT SERVICES-COMPUTER SERV SUPPORT SVS-CORP SERV M&A SUPPORT SVS-LEGAL SUPPORT SVS-VALUATION SUPPORT SERVICES - AUDIT SUPPORT SERVICES-CASH OFFICE	40,000 11,165 60,000 27,675 29,469 15,375

Budget holder: David Enticott

Cost Centre: \$310400 CORPORATE OVERHEADS

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
H1013 H1014 H1015 H2100 H2500	SUPPORT SVS-SYSTEMS SUPPORT SVS-PAYROLL SUPPORT SVS-PROJECTS AUDITORS FEES BANK COMMISSION & INTEREST SUB TOTAL SUPPORT SERVICES	29,725 31,775 9,889 22,550 35,875
W5300 W5400	GROSS COST OTHER MISCELLANEOUS INCOME MANAGEMENT RECHARGE TO REPAIRS	1,766,864 (9,000) (16,000)
	NET COST Weekly Gross Unit Cost Annual Gross Unit Cost Weekly Net Unit Cost Annual Net Unit Cost	2.52 130.88 2.48 129.03

Budget holder: Julie Eyre

Cost Centre: H150100 PERFORMANCE MGT

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	85,310 6,794 9,299
	SUB TOTAL EMPLOYEE COSTS	101,403
D2200	CAR ALLOWANCES-MILEAGE ALLOW	2,000
	SUB TOTAL TRANSPORT COSTS	2,000
E3200 E6300	PROFESSIONAL CHARGES SUBSCRIPTIONS/REGISTRATIONS	6,500 11,000
	SUB TOTAL SUPPLIES ETC	17,500
	GROSS COST	120,903
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.17 8.96

Budget holder: Julie Eyre

Cost Centre: H150150 BUSINESS TRANSFORMATION

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	34,049 2,120 3,721
	SUB TOTAL EMPLOYEE COSTS	39,889
	GROSS COST	39,889
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.06 2.95

Budget holder: Murray Chapman

Cost Centre: H150400 COMMUNICATIONS

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	59,840 3,345 6,523
	SUB TOTAL EMPLOYEE COSTS	69,707
D2200	CAR ALLOWANCES-MILEAGE ALLOW	300
	SUB TOTAL TRANSPORT COSTS	300
E3500	PUBLICITY	31,000
	SUB TOTAL SUPPLIES ETC	31,000
	GROSS COST	101,007
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.14 7.48

Budget holder: Jackie Mitchell

Cost Centre: \$310100 DIRECTORATE & SUPP SERVS

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300 B7100 B7200	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN INSURANCE - PERSONAL ACC/FIDELITY DIRECTORS & OFFICER COVER	203,149 18,766 20,457 1,737 2,894
B7300	PROFESSIONAL INDEMNITY INSURANCE SUB TOTAL EMPLOYEE COSTS	1,389 248,392
D2200	CAR ALLOWANCES-MILEAGE ALLOW	500
	SUB TOTAL TRANSPORT COSTS	500
E5100 E5500 E6100	MISCELLANEOUS EXPENDITURE CHARITABLE DONATIONS TRAVEL & SUBSISTENCE	5,000 700 750
	SUB TOTAL SUPPLIES ETC	6,450
	GROSS COST	255,342
W5400	MANAGEMENT RECHARGE TO REPAIRS	(15,000)
	NET COST	240,342
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.36 18.91
	Weekly Net Unit Cost Annual Net Unit Cost	0.34 17.80

Budget holder: Christine Hill

Cost Centre: S310200 PERSONNEL & STAFFING

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I.	262,435 18,773
B1300 B4400	OPERATIONALSALARIES-ER LGSUPN FIRST AID	28,914 96
B6400	OCCUPATIONAL HEALTH	30,800
B6800	RECRUITMENT ADVERTISING	10,380
B6900	TRAINING EXPENSES	145,871
B6950	APPRENTICE TRAINING SCHEME	36,000
	SUB TOTAL EMPLOYEE COSTS	533,269
D2200	CAR ALLOWANCES-MILEAGE ALLOW	400
	SUB TOTAL TRANSPORT COSTS	400
E5100	MISCELLANEOUS EXPENDITURE	2,000
E6200	CONFERENCES & SEMINARS	6,000
E9120	STAFF CARE - UNIFORMS	4,500
	SUB TOTAL SUPPLIES ETC	12,500
F1100	OTHER HIRED AND CONTRACTED SERVICES	16,617
	SUB TOTAL OTHER HIRED & CONTRACTED	16,617
	GROSS COST	562,786
W5300	OTHER MISCELLANEOUS INCOME	(3,000)
W5400	MANAGEMENT RECHARGE TO REPAIRS	(102,000)
	SUB TOTAL INCOME	(105,000)
	NET COST	457,786
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.80 41.69
	Weekly Net Unit Cost Annual Net Unit Cost	0.65 33.91

Budget holder: David Enticott

Cost Centre: \$310300 FINANCE

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300 B6600	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN CLERICAL - AGENCY	397,109 30,955 43,285 30,000
	SUB TOTAL EMPLOYEE COSTS	501,349
D2200	CAR ALLOWANCES-MILEAGE ALLOW	100
	SUB TOTAL TRANSPORT COSTS	100
	GROSS COST	501,449
W5400	MANAGEMENT RECHARGE TO REPAIRS	(140,000)
	NET COST	361,449
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.71 37.14
	Weekly Net Unit Cost Annual Net Unit Cost	0.51 26.77

Budget holder: Mark Fairweather

Cost Centre: \$310350 IT

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	242,387 17,454 26,466
	SUB TOTAL EMPLOYEE COSTS	286,307
D2200	CAR ALLOWANCES-MILEAGE ALLOW	900
	SUB TOTAL TRANSPORT COSTS	900
E4600 J1010	IT REVENUE EXPENDITURE DEPRECIATION	990,500 251,000
	SUB TOTAL SUPPLIES ETC	1,241,500
	GROSS COST	1,528,707
W5400	MANAGEMENT RECHARGE TO REPAIRS	(48,000)
	NET COST	1,480,707
	Weekly Gross Unit Cost Annual Gross Unit Cost	2.18 113.24
	Weekly Net Unit Cost Annual Net Unit Cost	2.11 109.68

Budget holder: David Enticott

Cost Centre: C420100 SPIRITA HSNG POET'S CORNER

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
B1100 B1200 B1300	OPERATIONAL SALARIES-GENERAL OPERATIONAL SALARIES-ER N.I. OPERATIONALSALARIES-ER LGSUPN	11,380 457 1,240
	SUB TOTAL EMPLOYEE COSTS	13,077
C1100	POET'S CORNER - RECHARGE REP	32,275
	SUB TOTAL PREMISES COSTS	32,275
D2200	CAR ALLOWANCES-MILEAGE ALLOW	300
	SUB TOTAL TRANSPORT COSTS	300
E5500 F1200	MISCELLANEOUS EXPENDITURE AGENCY PAYMENTS	1,700 260,000
	SUB TOTAL SUPPLIES ETC	261,700
	GROSS COST	307,352
W1001 W1020 W7100 W5300	FEES AND CHARGES - GENERAL SERVICE CHARGES RENTS - DWELLINGS OTHER MISCELLENEOUS INCOME SUB TOTAL INCOME	(18,810) (6,267) (260,000) (32,275) (317,352)
	NET COST	(10,000)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.44 22.77
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.01) (0.74)

NET COST

Budget holder: David Enticott

(8,830)

Cost Centre: C420200 NCHA BEDFORD STREET

ORACLE

Account Code Description

Budget bid
2012/13
£

W1001 FEES AND CHARGES - GENERAL

SUB TOTAL INCOME

(8,830)

(8,830)

Weekly Net Unit Contribution (0.01)
Annual Net Unit Contribution (0.65)

Budget holder: David Enticott

Cost Centre: C420350 LILLIAN PRIME TRUST

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
F1200	AGENCY PAYMENTS	24,972
	SUB TOTAL SUPPLIES ETC	24,972
	GROSS COST	24,972
W1001 W1020 W7100	FEES AND CHARGES - GENERAL SERVICE CHARGES RENTS - DWELLINGS	(1,500) (2,421) (22,551)
	SUB TOTAL INCOME	(26,472)
	NET COST	(1,500)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.04 1.85
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.00) (0.11)

Budget holder: Terry Willis

Cost Centre: C420500 GREEN HILL APARTMENTS

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C1100 C2100 C5100 C6100	REPAIRS ELECTRICITY CLEANING PROPERTY INSURANCE	5,000 620 1,200 1,500
	SUB TOTAL PREMISES COSTS	8,320
E5100 F1200	MISCELLANEOUS EXPENDITURE AGENCY PAYMENTS	2,000 18,656
	SUB TOTAL SUPPLIES ETC	20,656
	GROSS COST	28,976
W1001 W1020 W3002 W5300	FEES AND CHARGES - GENERAL SERVICE CHARGES GRANTS - OTHER CONTRIBUTIONS OTHER MISCELLENEOUS INCOME	(9,000) (7,320)
W7100	RENTS - DWELLINGS	(18,656)
	SUB TOTAL INCOME	(34,976)
	NET COST	(6,000)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.04 2.15
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.01) (0.44)

Budget holder: David Enticott

Cost Centre: C420600 DERBY HOMES NEW BUILD

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
C1100 C6100	REPAIRS PROPERTY INSURANCE	16,500 5,500
	SUB TOTAL PREMISES COSTS	22,000
E3200 E5100 J2010 K1010	PROFESSIONAL FEES MISCELLANEOUS EXPENSES INTEREST PAYMENTS TAXATION	5,000 2,500 20,000 4,700
	SUB TOTAL SUPPLIES ETC	32,200
	GROSS COST	54,200
W1020 W7100	SERVICE CHARGES RENTS - DWELLINGS	(8,000) (52,000)
	SUB TOTAL INCOME	(60,000)
	NET COST	(5,800)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.08 4.01
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.01) (0.43)

Budget holder: David Enticott

Cost Centre: C420700 LEYTONSTONE DRIVE

ORACLE Account Code	Account Code Description	Budget bid 2012/13 £
E5100 F1200	MISCELLANEOUS EXPENDITURE AGENCY PAYMENTS	3,000 41,580
	SUB TOTAL SUPPLIES ETC	44,580
	GROSS COST	44,580
W1001	FEES AND CHARGES - GENERAL	(5,000)
W1020	SERVISE SITURGES	(1,250)
W7100	RENTS - DWELLINGS	(41,580)
	SUB TOTAL INCOME	(47,830)
	NET COST	(3,250)
	Weekly Gross Unit Cost	0.06
	Annual Gross Unit Cost	3.30
	Weekly Net Unit Contribution	(0.00)
	Annual Net Unit Contribution	(0.24)

Budget holder: David E LEASEHOLDER REPAIR SCHEME **David Enticott**

Cost Centre: C420900

	Account Code Description	Budget bid 2012/13 £
C1100	BUILDING REPAIRS	800
	SUB TOTAL PREMISES COSTS	800
	GROSS COST	800
W1001	FEES AND CHARGES - GENERAL	(1,000)
	SUB TOTAL INCOME	(1,000)
	NET COST	(200)
	Weekly Gross Unit Cost Annual Gross Unit Cost	0.00 0.06
	Weekly Net Unit Contribution Annual Net Unit Contribution	(0.00) (0.01)

Subjective Code Operational Salaries-Er N.I. Operationalsalaries-Er LG sup Operational Wages - General Overtime - General Standby and Call Out - General Agency Staff	Budget bid 2012-13 £ 76,141 120,989 1,109,987 60,000 220,000
Operationalsalaries-Er LG sup Operational Wages - General Overtime - General Standby and Call Out - General	76,141 120,989 1,109,987 60,000 220,000
Operationalsalaries-Er LG sup Operational Wages - General Overtime - General Standby and Call Out - General	120,989 1,109,987 60,000 220,000
Operational Wages - General Overtime - General Standby and Call Out - General	1,109,987 60,000 220,000
Overtime - General Standby and Call Out - General	60,000 220,000
Standby and Call Out - General	220,000
•	
• •	200,000
SUB TOTAL EMPLOYEE COSTS	1,787,116
Direct Materials	690,000
SUB TOTAL MATERIAL COSTS	690,000
R and M - Vehicles	53,215
Fuel	43,500
Hire Of Vehicles	104,122
Car Allowances-Mileage Allow	10,000
Insurance - Vehicles	28,000
SUB TOTAL VEHICLE COSTS	238,837
Indirect consumables and materials	20,000
	875,000
Furniture and Equipment	1,000
_	1,500
<u> </u>	4,000
	6,000
	70,000
•	1,000
•	8,000
Compensation Scheme	2,000
Staff Care-Uniforms	3,000
London Road and Derby Homes Recharge	314,578
Depreciation Adjustment	67,719
SUB TOTAL SUPPLIES ETC	1,373,797
Fees and Charges General	(4,089,750)
SUB TOTAL INCOME	(4,089,750)
	0
	R and M - Vehicles Fuel Hire Of Vehicles Car Allowances-Mileage Allow Insurance - Vehicles SUB TOTAL VEHICLE COSTS Indirect consumables and materials Payments to Subcontractors Furniture and Equipment Protective and Industrial Clothing Printing Mobile Phone IT Revenue Expenditure Miscellaneous Expenditure Subscriptions and Registrations Compensation Scheme Staff Care-Uniforms London Road and Derby Homes Recharge Depreciation Adjustment SUB TOTAL SUPPLIES ETC Fees and Charges General

Cost Centre:	A100500 Gas Breakdowns	Steve Giblenn
Subjective Code	Subjective Code	Budget bid 2012-13 £
B1200 B1300 B2100 B4400	Operational Salaries-Er N.I. Operationalsalaries-Er LG sup Operational Wages - General First Aid	26,296 46,980 431,011 100
B5100	Standby and Call Out - General	80,000
	SUB TOTAL EMPLOYEES	584,388
C1000	Direct Materials	387,500
	SUB TOTAL MATERIALS	387,500
D1100	R and M - Vehicles	13,462
D1200	Fuel Hire Of Vehicles	16,000
D1300 D2200	Car Allowances-Mileage Allow	40,408 1,000
D3100	Insurance - Vehicles	10,000
	SUB TOTAL VEHICLES	80,870
E1000	Indirect consumables and materials	2,000
E1010	Payments to Subcontractors	70,000
E4600	IT Revenue Expenditure	40,000
G9000	London Road and Derby Homes Recharge	86,484
	SUB TOTAL SUPPLIES ETC	198,484
W1001	Fees and Charges General	(1,251,242)
	SUB TOTAL INCOME	(1,251,242)
		0

Cost Centre:	A200600 Gas Servicing	Steve Giblenn
Subjective Code	Subjective Code	Budget bid 2012-13 £
B1200	Operational Salaries-Er N.I.	15,272
B1300	Operationalsalaries-Er LG sup	29,458
B2100	Operational Wages - General	270,255
	SUB TOTAL EMPLOYEES	314,985
C1000	Direct Materials	63,000
	SUB TOTAL MATERIALS	63,000
D1100	R and M - Vehicles	14,014
D1200	Fuel	16,000
D1300	Hire Of Vehicles	39,211
D2200	Car Allowances-Mileage Allow	2,000
D3100	Insurance - Vehicles	10,000
	SUB TOTAL VEHICLES	81,225
E1010	Payments to Subcontractors	70,000
E1400	Protective and Industrial Clothing	500
E2100	Printing	5,000
E2300	Scanning	5,000
E2400	Postages	4,000
E4600	IT Revenue Expenditure	30,000
E6300	Subscriptions and Registrations	2,000
E9120	Staff Care-Uniforms	2,000
G9000	London Road and Derby Homes Recharge	134,987
J1010	Depreciation Adjustment	23,333
	SUB TOTAL SUPPLIES ETC	276,820
W1001	Fees and Charges General	(736,030)
	SUB TOTAL INCOME	(736,030)
		0

Cost Centre:	A200000 Voids	Errol Harriott
Subjective Code	Subjective Code	Budget bid 2012-13
P1200	Operational Solaring Er N I	£
B1200 B1300	Operational Salaries-Er N.I. Operationalsalaries-Er LG sup	47,804 79,379
B2100	Operational Wages - General	79,379 728,250
B6600	Agency Staff	20,000
	SUB TOTAL EMPLOYEES	875,434
C1000	Direct Materials	412,368
	SUB TOTAL MATERIALS	412,368
D1100	R and M - Vehicles	17,827
D1200	Fuel	20,000
D1300	Hire Of Vehicles	58,418
D3100	Insurance - Vehicles	13,000
	SUB TOTAL VEHICLES	109,245
E1000	Indirect consumables and materials	2,000
E1010	Payments to Subcontractors	768,000
E2100	Printing	3,500
E3350	Removal Expenses - General	2,000
E4200	Mobile Phone	1,000
E4600	IT Revenue Expenditure	25,000
E5100	Miscellaneous Expenditure	250
E6300	Subscriptions and Registrations Staff Care-Uniforms	1,500
E9120 G9000	London Road and Derby Homes Recharge	1,200 209,725
J1010	Depreciation Adjustment	6,552
	SUB TOTAL SUPPLIES ETC	1,020,727
W1001	Fees and Charges General	(2,417,774)
	SUB TOTAL INCOME	(2,417,774)
		0

Cost Centre:	A200500 Electrical Testing	Steve Giblenn
Subjective Code	Subjective Code	Budget bid 2012-13 £
B1200	Operational Salaries-Er N.I.	4,343
B1300	Operationalsalaries-Er LG sup	15,057
B2100	Operational Wages - General	138,136
	SUB TOTAL EMPLOYEES	157,537
C1000	Direct Materials	100,000
	SUB TOTAL MATERIALS	100,000
D1100	R and M - Vehicles	1,000
D1200	Fuel	1,560
D1300	Hire Of Vehicles	3,900
D3100	Insurance - Vehicles	4,000
	SUB TOTAL VEHICLES	10,460
E1000	Indirect consumables and materials	5,000
E1010	Payments to Subcontractors	5,000
E4600	IT Revenue Expenditure	5,000
G9000	London Road and Derby Homes Recharge	34,771
	SUB TOTAL SUPPLIES ETC	49,771
W1001	Fees and Charges General	(317,768)
	SUB TOTAL INCOME	(317,768)
		0

Cost Centre:	A500500 Facilities Management	Steve Humenke
Subjective Code	Subjective Code Description	Budget bid 2012-13
31200	Operational Salaries-Er N.I.	£ 11,279
31300	Operational salaries Er LG sup	19,045
32100	Operational Wages - General	174,724
34500	Rent Abatement	11,000
	SUB TOTAL EMPLOYEES	216,048
C1000	Direct Materials	40,082
	SUB TOTAL MATERIALS	40,082
01200	Fuel	8,000
D1300	Hire Of Vehicles	33,500
D2200	Car Allowances-Mileage Allow	1,500
D3100	Insurance - Vehicles	5,000
	SUB TOTAL VEHICLES	48,000
E1000	Indirect consumables and materials	1,000
E1010	Payments to Subcontractors	8,000
E1100	Furniture and Equipment	1,000
E1200	FP Furniture And White Goods	1,000
E5100	Miscellaneous Expenditure	1,000
G9000	London Road and Derby Homes Recharge	44,402
	SUB TOTAL SUPPLIES ETC	56,402
W1001	Fees and Charges General	(360,532)
	SUB TOTAL INCOME	(360,532)
		0

Cost Centre:	A400000 Public Buildings	Steve Bayliss
Subjective Code	Subjective Code	Budget bid 2012-13
D.1000	0	£
B1200	Operational Salaries-Er N.I.	34,844
B1300	Operationalsalaries-Er LG sup	51,952
B2100	Operational Wages - General	476,621
B3100	Overtime - General	7,000
B6600	Agency Staff	12,000
	SUB TOTAL EMPLOYEES	582,417
C1000	Direct Materials	280,000
	SUB TOTAL MATERIALS	280,000
D1100	R and M - Vehicles	8,000
D1200	Fuel	22,000
D1300	Hire Of Vehicles	63,000
D2200	Car Allowances-Mileage Allow	500
D3100	Insurance - Vehicles	11,000
	SUB TOTAL VEHICLES	104,500
E1000	Indirect consumables and materials	7,000
E1010	Payments to Subcontractors	160,000
E1400	Protective and Industrial Clothing	200
E2400	Postages	200
E5100	Miscellaneous Expenditure	1,000
E6300	Subscriptions and Registrations	1,000
E9120	Staff Care-Uniforms	1,500
F1100	Other Hired and Contracted Svs	48,000
G9000	London Road and Derby Homes Recharge	135,251
H1001	Support Services - Telecomms	1,632
H1002	Support Services-Computer Serv	15,241
H1005	Support Svs-Mktg & Comms	5,148
H1007	Support Services-Legal	1,969
H1008	Support Services-Valuation	1,821
H1009	Support Services Valuation Support Services-Personnel	57,490
H1010	Support Services-Personnel Support Services-Central Services	384
	···	
H1011	Support Services - Audit	5,517
H1012	Support Services-Cash Office	1,666
H1013	Support Services-Systems	4,321
H1015	Support Services-Projects	2,122
H1016	Support Services-Insurance O/Head	5,396
	SUB TOTAL SUPPLIES ETC	456858
W1001	Fees and Charges General	(1,423,775)
	SUB TOTAL INCOME	(1,423,775)
		0

Cost Centre: A500000 London Road Recharge Account		Steve Humenk	
Subjective Code	Subjective Code Description	Budget bid 2012-13 £	
B1200	Operational Salaries-Er N.I.	21,983	
B1300	Operationalsalaries-Er LG sup	24,649	
B2100	Operational Wages - General	226,138	
	SUB TOTAL EMPLOYEES	272,771	
C1100	Property Repairs	20,000	
C2100	Electricity	18,000	
C2500	Gas	15,000	
C3100	Rent	40,000	
C3600	Non Domestic Rates	38,000	
C4100	Water	13,000	
C5100	Cleaning Materials	15,000	
	SUB TOTAL PROPERTY REPAIRS	159,000	
D2200	Car Allowances-Mileage Allow	6,000	
	SUB TOTAL VEHICLES	6,000	
E1100	Furniture and Equipment	3,000	
E1400	Protective and Industrial Clothing	2,000	
E2100	Printing	4,500	
E2150	Stationery	6,500	
E2200	Photocopying	4,500	
E2400	Postages	1,850	
E3100	Legal Fees	20,000	
E3200	Professional Charges	50,000	
E3300	Collection and Disposal Of Refuse	8,000	
E3310	Tipping	300,000	
E3400	Security Services	45,000	
E4100	Telephones - Land Lines	7,000	
E4200	Mobile Phone	2,000	
E5100	Miscellaneous Expenditure	5,000	
E6400	Provisions and Refreshments	2,000	
E7300	Public And General Insurance	105,000	
F1100	Other Hired and Contracted Svs	15,000	
G9100	London Road Recharge	(1,152,001)	
H1001	Support Services - Telecomms	4,666	
H1002	Support Services-Computer Serv	43,581	
H1006	Support Svs-Corp Serv M&A	44,192	
H1007	Support Services-Legal	5,632	
H1008	Support Services-Valuation	835	
H1010	Support Services-Central Services	4,028	
H1011	Support Services - Audit	8,693	
H1012	Support Services-Cash Office	4,762	
H1013	Support Services-Systems	10,171	
J1010	Depreciation Adjustment	6,320	
	SUB TOTAL SUPPLIES ETC	(437,771)	
		(0)	

Cost Centre:	A600000 Specialist Works - Staff costs	Tony Billingham
Subjective Code	Subjective Code Description	Budget bid 2012-13 £
B1100 B1200 B1300 B2100	Operational Salaries - General Operational Salaries-Er N.I. Operationalsalaries-Er LG sup Operational Wages - General	0 8,657 13,527 124,104
	SUB TOTAL EMPLOYEES	146,289
G9000	London Road and Derby Homes Recharge	68,653
	SUB TOTAL SUPPLIES ETC	68,653
W1001	Fees and Charges General	(214,942)
	SUB TOTAL INCOME	(214,942)

Cost Centre:	A600001 - 9 Specialist Works			Tony Billingham
		Subjective		Budget bid
Cost Code	Cost Centre	Code	Subjective Code Description	2012-13
				£
A600001	Alarms & Fire Equipment	C1100	Property Repairs	485000
A600002	Entry systems, CCTV & aerials	C1100	Property Repairs	125000
A600003	Lifts	C1100	Property Repairs	90000
A600004	Water Saftey	C1100	Property Repairs	30000
A600005	Asbestos Sampling	C1100	Property Repairs	30000
A600006	Energy Performance Certificates	C1100	Property Repairs	30000
A600007	Structural Repairs	C1100	Property Repairs	50000
A600008	Drainage	C1100	Property Repairs	100000
4600009	Other Servicing	C1100	Property Repairs	7000
			SUB TOTAL SPECIALIST WORKS	947000
A600001-9	Specialist Works	W1001	Fees and Charges General	(947,000)
			SUB TOTAL INCOME	(947,000)

Cost Centre: A700000 Planned Repairs - Staff Costs Andy Higginbottom

Subjective Code	Subjective Code Description	Budget bid 2012-13 £
B1100	Operational Salaries - General	0
B1200	Operational Salaries-Er N.I.	6,017
B1300	Operationalsalaries-Er LG sup	9,271
B2100	Operational Wages - General	85,052
	SUB TOTAL EMPLOYEES	100,340
G9000	London Road and Derby Homes Recharge	67,762
	SUB TOTAL SUPPLIES ETC	67,762
W1001	Fees and Charges General	(168,102)
	SUB TOTAL INCOME	(168,102)
		0

Derby Homes Ltd Revenue Budget 2012/13

Cost Centre: A700001 - 4 Planned Repairs Andy Higginbottom

Cost Code	Cost Centre	Subjective Code	Subjective Code Description	2012-13 Budget bid £
A700001	Repairs Prior to Painting	C1100	Property Repairs	693000
A700002	External Painting	C1100	Property Repairs	720000
A700003	Lobby Refurb	C1100	Property Repairs	250000
A700004	Home Dec Scheme	C1100	Property Repairs	250000
A700005	Fencing	C1100	Property Repairs	250000
			SUB TOTAL SPECIALIST WORKS	2163000
A700001-4	Planned Repairs	W1001	Fees and Charges General	(2,163,000)
			SUB TOTAL INCOME	(2,163,000)
				0

	: A800000 Estates Maintenance - Staff Costs a Craig Congreave	Craig Congreave
Subjective Code	Subjective Code Description	Budget bid 2012-13 £
B1100 B1200 B1300 B2100	Operational Salaries - General Operational Salaries-Er N.I. Operationalsalaries-Er LG sup Operational Wages - General	0 3,111 5,511 50,561
	SUB TOTAL EMPLOYEES	59,182
F1300 G9000	Derby Homes Overhead London Road and Derby Homes Recharge	3,000 45,293
	SUB TOTAL SUPPLIES ETC	48,293
W1001 W1001	Fees and Charges General Estates Pride Income	(45,475) (62,000)
	SUB TOTAL INCOME	(107,475)
		0

Derby Homes Ltd Revenue Budget 2012/13

Cost Centre: A800001 - 4 Estates Maintenance Craig Congreave

Cost Code	Cost Centre	Subjective Code	Subjective Code Description	Budget bid 2012-13 £
A800001	Grounds Maintenance	C1100	Property Repairs	669,388
A800002	Tree Maintenance	C1100	Property Repairs	226,819
A800003	Playground Inspections	C1100	Property Repairs	70,000
A800004	Tenants Garden Scheme	C1100	Property Repairs	100,000
A800005	Communal Cleaning	C1100	Property Repairs	177,000
			SUB TOTAL SPECIALIST WORKS	1,243,207
A800001 - 5	Estates maintenance	W1001	Fees and Charges General	(588,207)
A800001 - 5	Estates maintenance	W1001	Service Charge Income	(655,000)
			SUB TOTAL INCOME	(1,243,207)
				0

Saat Camtra	A900500 Investment and Regeneration	
Cost Centre:	Salaries	Matt Hands
Subjective		Budget bid
Code	Subjective Code Description	2012-13 £
31200	Operational Salaries-Er N.I.	19,441
31300	Operationalsalaries-Er LG sup	28,471
32100	Operational Wages - General	261,200
	SUB TOTAL EMPLOYEES	309,112
02200	Car Allowances-Mileage Allow	3,000
	SUB TOTAL VEHICLES	3,000
E5100	Miscellaneous Expenditure	2,519
	SUB TOTAL SUPPLIES ETC	2,519
V1001	Fees and Charges General	(314,631)
	SUB TOTAL INCOME	(314,631)

Cost Centre: A900000 - 1 Contingency David Enticott/Mick Archer

Cost Code	Cost Centre	Subjective Code	Subjective Code Description	Budget bid 2012-13 £
A900000	General Contingency	E1010	Payments to Subcontractors	340,547
A900001	Central Pension Contingency	B1300	Operational Salaries-Er LG sup	103,000
			SUB TOTAL SPECIALIST WORKS	443,547
A900000 - 1	Contingencies	W1001	Fees and Charges General	(443,547)
			SUB TOTAL INCOME	(443,547)
				0

Cost Centre:	A300000 Kitchens	Mark Jessop
Subjective Code	Subjective Code	Budget bid 2012-13 £
B1200	Operational Salaries-Er N.I.	33,690
B1300	Operationalsalaries-Er LG sup	56,723
B2100	Operational Wages - General	520,393
	SUB TOTAL EMPLOYEES	610,806
C1000	Direct Materials	671,519
	SUB TOTAL MATERIALS	671,519
D1100	R and M - Vehicles	20,466
D1200	Fuel	21,000
D1300	Hire Of Vehicles	67,109
D2200	Car Allowances-Mileage Allow	5,000
D3100	Insurance - Vehicles	15,000
	SUB TOTAL VEHICLES	128,575
E1010	Payments to Subcontractors	87,000
E4600	IT Revenue Expenditure	15,000
E9120	Staff Care-Uniforms	1,500
G9000	London Road and Derby Homes Recharge	202,509
J1010	Depreciation Adjustment	3,276
	SUB TOTAL SUPPLIES ETC	309,285
W1001	Fees and Charges General	(1,720,185)
	SUB TOTAL INCOME	(1,720,185)
		0

Cost Centre:	A300100 Bathrooms	Mark Jessop
Subjective Code	Subjective Code	Budget bid 2012-13 £
B1200	Operational Salaries-Er N.I.	9,091
B1300	Operationalsalaries-Er LG sup	19,645
B2100	Operational Wages - General	180,233
	SUB TOTAL EMPLOYEES	208,969
C1000	Direct Materials	105,951
	SUB TOTAL MATERIALS	105,951
D1100	R and M - Vehicles	12,016
D1200	Fuel	12,000
D1300	Hire Of Vehicles	32,293
D2200	Car Allowances-Mileage Allow	4,000
D3100	Insurance - Vehicles	10,000
	SUB TOTAL VEHICLES	70,309
E1010	Payments to Subcontractors	111,000
E4600	IT Revenue Expenditure	5,000
G9000	London Road and Derby Homes Recharge	128,586
	SUB TOTAL SUPPLIES ETC	244,586
W1001	Fees and Charges General	(629,815)
	SUB TOTAL INCOME	(629,815)
		0

Cost Centre:	A600500 Capitalised Salaries	Tony Billingham
Subjective Code	Subjective Code Description	Budget bid 2012-13 £
B1100	Operational Salaries - General	
B1200	Operational Salaries-Er N.I.	21,693
B1300	Operationalsalaries-Er LG sup	34,629
B2100	Operational Wages - General	317,698
	SUB TOTAL EMPLOYEES	374,021
W1001	Fees and charges General	(374,021)
	SUB TOTAL INCOME	(374,021)
		0